

WORKFORCE DEVELOPMENT BOARD OneStop Operations Committee Meeting Minutes May 22, 2019 @ 3:00pm SC Works Clemson Comprehensive Center, Large Conference Room

Members Present

Ed Parris, Chair Danny Brothers David Bowers Teri Gilstrap

Allen Fain Amanda Blanton Shonna Williams

Members Absent:

Brooke Garren

Staff Present:

Jennifer Kelly Windy Graham Trent Acker

Guests Present:

Steve Riddle Karen Hamrick Renee Alexander Matt Fields

I. Welcome and Introductions

Chair Ed Parris officially called the meeting to order at 3:01 pm welcoming everyone in attendance and announced the meeting being recorded for processing of minutes. Introductions were made of everyone in attendance.

II. Approval of 3-20-2019 Meeting Minutes

The minutes from the 3/20/19 meeting were emailed to committee members and included in the meeting packet. Chair Parris called for corrections/amendments to the minutes or a motion to approve.

ACTION TAKEN: Danny Brothers made a motion to approve the minutes, seconded by David Bowers. The motion carried unanimously.

III. PY'18 Reports

i. Business Services Reports

Mr. Acker referred to page 6, which shows the 18IWT01 summary report. Expenditures are beginning to be submitted. IWT grants now have an 18 month period to expend funds. The PY'17 Rapid Response IWT grants were also listed on page 7. The OJT summary showed a total of 8 OJT contracts with Advanced Machining, J. Davis Construction, Michelin North America, Patriot Automation, and School District of Pickens County.

ii. SC Works System

Ms. Karen Hamrick referred to page 11 to highlight year-to-date activities in the SC Works Centers. As of April 2019, 16,241 individuals have visited an SC Works Center, there have been 405 workshops, and 821 referrals to partners. Ms. Hamrick reported that page 12 shows there have been 240 hiring events and 575 jobseekers in attendance at those events. Rapid Response Activities were also listed, with Anderson Independent Mail, Plastic Omnium, Freds, and Shaw Industries participating. There have also been Expungement workshops each quarter, with at least 15 attendees participating at each session.

Ms. Jennifer Kelly stated that WorkLink has applied for a Re-entry grant with Anderson County, through the Department of Employment and Workforce. The total grant award is \$150,000 over a 2 year period. Five grants total will be awarded to local areas. WorkLink has also applied for an Outreach grant with SC DEW. Ms. Kelly stated that there were no significant changes to the MOU and Cost Allocation Plan.

Page 13 shows a snapshot of demographics of WIOA participants. Mr. Steve Riddle shared that approximately \$124,035 has been used from partner funding in PY18. There have been 222 new enrollments in PY18 through May. Pages 15-16 highlight participant success stories.

iii. WIOA Adult/DW Program Budget

Ms. Karen Hamrick and Mr. Steve Riddle summarized the April 2019 expenditures.

- Regular Adult Training Budget is expended at 71.5%
- Dislocated Worker Training budget is expended at 59.1%
- Operator Adult budget is expended at 75.7%
- Operator Dislocated Worker budget is expended at 78.5%
- Rapid Response budget is expended at 52.9%
- Rapid Response budget #2 is expended at 23.9%

Ms. Renee Alexander stated that the Rapid Response 1 grant is discontinued as of April 30, 2019. The Rapid Response case manager will be moved to the traditional program.

IV. New Business

iv. PY'19 Eckerd Budgets

Ms. Jennifer Kelly stated that the first Budget Negotiations Committee meeting has taken place. Negotiations are still in the process of being finalized. Ms. Kelly has a copy of the budgets if committee members would like to view them.

v. SC Works Certification Standards

Ms. Kelly stated that the Clemson SC Works Certification needs to be renewed, and the Satelitte centers need to be certified. The SC Works Certification Standards Instruction Letter, State Instruction Letter, Management Standards, Job Seeker Standards, Business Services Standards, and PY'18 SC Works Certification Standards Assessment Report were included in the packet.

WorkLink recommends that the Clemson, Anderson, Easley and Seneca centers be certified July 1, 2019-June 30, 2021. The SC Works Operations Plan was located on pages 58-73. The The WorkLink Business Engagement Plan was listed on pages 74-80. Ms. Kelly and Ms. Hamrick reviewed changes made to these plans. The draft certificates were listed in the packets beginning on page 81.

vi. ETPL Applications

Ms. Windy Graham reported that three training providers have applied for the Eligible Training Provider List, listed on pages 85-87.

Carolina Computer Training—Ms. Windy Graham stated that Carolina Computer Training has applied for the Professional Certification in Digital Marketing. It is not an in-demand occupation. The total cost is \$2,299.00. Carolina Computer Training has been previously approved for the ETPL.

ACTION TAKEN: Amanda Blanton made a motion to deny the Professional Certification in Digital Marketing program, seconded by David Bowers. The motion carried unanimously.

ECPI University—ECPI University has applied for Computer and Information Science, Bachelor of Science-Cybersecurity Concentration. This program is an in-demand occupation. The total cost of the program is \$67,156.00. ECPI has been previously approved for the ETPL.

ACTION TAKEN: Danny Brothers made a motion to approve the Computer and Information Science, Bachelor of Science- Cybersecurity Concentration, seconded by David Bowers. The motion carried unanimously.

KEY Movement LLC—Key Movement LLC has applied for the CDL Learners Permit Course. This program is an in-demand occupation. The total cost of the program is \$423.00. This program is an in-person program located in Columbia and Hemingway, SC.

ACTION TAKEN: Danny Brothers made a motion to deny Key Movement LLC, seconded by David Bowers. The motion carried unanimously.

Second Chance Jobs, LLC—Second Chance Jobs, LLC has applied for Pre-Apprenticeship Certificate Training (PACT)- Basic HVAC, PACT Building Construction Technology, PACT Carpentry, PACT Electrical, PACT Landscaping, PACT Masonry, PACT Painting and Finishing, PACT Pest Control, PACT Plumbing, and PACT Weatherization. These are instructor taught programs in Mount Pleasant, SC. Each program is \$7,500.

ACTION TAKEN: David Bowers made a motion to deny Second Chance LLC, seconded by Danny Brothers. The motion carried unanimously.

IIV. Other Business

Mr. Trent Acker reviewed PY'18 $3^{\rm rd}$ quarter rolling 4 performance data. WorkLink is passing all performance goals.

V. Adjourn

With no further business, the meeting was adjourned by Chair Parris at 4:51 p.m.

Respectfully submitted by: Meredith Durham

Eckerd			ECKEF	RD YOUTH	I ALTERNA	ATIVES, INC			
ECKEIO			100 N.	Starcrest D	rive, Clearwa	ater, FL 33765			
CONNECTS.					INVOICE				
Worklink Investment Board	Contract Number:	18	A295H4						
1376 Tiger Blvd.	Invoice Number:	10	55-13 Final						
Clemson, SC 29631	Invoice Month:	6/3	30/2019						
Attn: Jennifer Kelly	Period Covered:	Ju	y 1, 2018 - J	une 30, 2019)				
email: jkelly@worklinkweb.com	otal Amount Due:	\$	2,748			ADULT PROG	RA	M	
, , , <u>, , , , , , , , , , , , , , , , </u>		,	, -						
Eckerd Goal:				JUNE	JUNE FINAL				
Eckerd Goal.				99.0%	100.0%				100.0%
Line Item		Bu	dget Mod 2	1055-12	1055-13	Cumulative Cost		Remaining	Percent Spent
Staff Salary Total		\$	214,195	18,711.32	588.61	YTD 215,919.02	\$	(1,724.02)	YTD 100.8%
Fringe Benefit Total	51xx	\$	65,832	7,779.06	796.99	68.066.60	\$	(2,235.04)	103.4%
TOTAL STAFF COSTS	UZA.	\$	280,027	26,490.39	1,385.59	283,985.62	\$	(3,959.06)	101.4%
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Operating Costs:									
1.1 Facility, Utilities	6185	\$	-	-		-	\$	-	0.0%
1.2 Staff Expendable Supplies & Materials	6000	\$	3,601	180.62	-	3,542.05	\$	59.11	98.4%
1.3 Program Outreach Expenses (Brochures	6735	\$	480	-	-	-	\$	480.00	0.0%
1.4 Copy & Print Expenses	6730	\$	2,700	63.01		1,948.66	\$	751.34	72.2%
1.5 Communications (Phone, Fax, Internet,		\$	5,649	281.08	187.80	5,626.85	\$	22.56	99.6%
1.6 Staff Travel	61xx	\$	4,908	174.43	32.35	3,769.24	\$	1,138.85	76.8%
1.7 Staff Training/Technical Services Costs	5105	\$	3,072	-	(119.93)	2,234.91	\$	836.60	72.8%
1.8 Non-Expendable Equipment Purchases	6095	\$	1,410	- 02.40	- 42.00	1,410.00	\$	- 225.24	100.0%
1.9 Postage (Stamps, FedEx, etc) TOTAL OPERATING COSTS	6005	\$	750 22,570	62.10 761.24	13.80 114.02	414.69 18,946.40	\$	335.31 3,623.77	55.3% 83.9%
TOTAL OPERATING COSTS		<u>ې</u>	22,370	761.24	114.02	18,946.40	Ç	3,023.77	85.5%
Training Costs:									
2.3 WI Customer Credential Exam Fees (CA		\$	10,700	827.87	(300.25)	7,882.65	\$	2,817.35	73.7%
2.6 Individual Training Account/Voucher Cos	6530	\$	426,220	48,793.64	(0.15)	324,198.51	\$	102,021.85	76.1%
TOTAL TRAINING COSTS	T	\$	436,920	49,621.51	(300.40)	332,081.16	\$	104,839.20	76.0%
Supportive Services Costs :									
3.11 WI Customer Transportation Costs	6485	\$	5,000	930.00	160.00	5,366.00	\$	(366.00)	107.3%
3.12 WI Customer Childcare Costs	6660	\$	900	-	-	-	\$	900.00	0.0%
3.14 Training Support Materials	6545/6516	\$	6,252	412.40	716.80	4,114.57	\$	2,137.54	65.8%
3.13 WI Customer Emergency Assistance	6596	\$	1,000	<u>-</u>	-	-	\$	1,000.00	0.0%
TOTAL SUPPORTIVE SERVICES COSTS		\$	13,152	1,342.40	876.80	9,480.57	\$	3,671.54	72.1%
Training/Professional Fees/Profit:									
4.2 General Liability Insurance	6305	\$	4,653	284.44	(1,071.54)	2,879.14	\$	1,774.32	61.9%
TOTAL FEES / PROFIT COSTS		\$	4,653	284.44	(1,071.54)	2,879.14	\$	1,774.32	61.9%
4.1 INDIRECT COST:	0.12	\$	37,620	1,747.78	1,743.42	37,191.09	\$	428.74	98.9%
CONTRACT TOTAL :		Ś	794,942	80,247.76	2,747.89	684,563.98		110,378.51	86.1%
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100 N. Starcrest Drive, Clearwater, FL 33765

INVOICE

Worklink Investment Board

1376 Tiger Blvd. Clemson, SC 29631 Attn: Jennifer Kelly Invoice Number: 1056-13 Final Invoice Month: 6/30/2019

Contract Number:

Period Covered: July 1, 2018 - June 30, 2019 DW Program

email: jkelly@worklinkweb.com Total Amount Due: \$ (192)

 Eckerd Goal:
 JUNE 99.0%
 JUNE FINAL 100.0%
 100.0%
 100.0%

 Line Item
 Budget Mod 2
 1056-12
 1056-13
 Cumulative
 Remaining
 Percent Special Company

18D295H4

				99.0%	100.0%				100.0%
Line Item		Bud	get Mod 2	1056-12	1056-13	Cumulative	R	emaining	Percent Spent
						Cost YTD		Balance	YTD
Staff Salary Total		\$	19,581	1,235.82	(125.25)	18,823.99	\$	756.82	96.1%
Fringe Benefit Total	51xx	\$	4,999	416.48	(30.22)	4,758.90	\$	239.69	95.2%
TOTAL STAFF COSTS		\$	24,579	1,652.31	(155.48)	23,582.89	\$	996.50	95.9%
Operating Costs:				-					
1.1 Facility, Utilities	6185	\$	_	_		-	\$	_	0.0%
1.2 Staff Expendable Supplies & Materials	6000	\$	600	21.46	-	375.58	\$	224.42	62.6%
1.3 Program Outreach Expenses (Brochures, Flyers,	6735	\$	180	-	-	-	\$	179.50	0.0%
1.4 Copy & Print Expenses	6730	\$	350	(13.22)	-	204.38	\$	145.62	58.4%
1.5 Communications (Phone, Fax, Internet, etc.)	6270	\$	840	36.65	48.01	800.55	\$	39.45	95.3%
1.6 Staff Travel	61xx	\$	645	15.17	(6.98)	417.63	\$	227.07	64.8%
1.7 Staff Training/Technical Services Costs	5105	\$	275	-	-	274.84	\$	-	100.0%
1.8 Non-Expendable Equipment Purchases	6095	\$	190	-	-	190.00	\$	-	100.0%
1.9 Postage (Stamps, FedEx, etc)	6005	\$	180	-	-	47.62	\$	132.38	26.5%
TOTAL OPERATING COSTS		\$	3,259	60.06	41.03	2,310.60	\$	948.44	70.9%
				-					
Training Costs:				-					
2.3 WI Customer Credential Exam Fees (CAN, GED,	6525	\$	-	27.50	(27.50)	-	\$	-	0.0%
2.6 Individual Training Account/Voucher Cost	6530	\$	13,806	-	-	13,805.83	\$	-	100.0%
TOTAL TRAINING COSTS		\$	13,806	27.50	(27.50)	13,805.83	\$	-	100.0%
				-					
Supportive Services Costs :				-					
3.11 WI Customer Transportation Costs	6485	\$	538	-	-	-	\$	537.50	0.0%
3.12 WI Customer Childcare Costs	6660	\$	-	-	-	-	\$	-	0.0%
3.14 Training Support Materials	6545/6516	\$	899	38.40	64.00	302.88	\$	596.02	33.7%
3.13 WI Customer Emergency Assistance	6596	\$	-	-	-	-	\$	-	0.0%
TOTAL SUPPORTIVE SERVICES COSTS		\$	1,436	38.40	64.00	302.88	\$	1,133.52	21.1%
Training/Professional Fees/Profit:				-					
4.2 General Liability Insurance	6305	\$	471	10.76	(97.73)	386.03	\$	84.87	82.0%
TOTAL FEES / PROFIT COSTS	0303	\$	471	-	(97.73)	386.03	\$	84.87	82.0%
TOTAL FEES / PROFIT COSTS		Ş	4/1	-	(37.73)	300.03	Ą	04.67	82.0%
4.1 INDIRECT COST:	0.12	\$	3,505	867.16	(16.49)	3,189.89	\$	315.15	91.0%
Contract Total		\$	47,056	2,656.19	(192.16)	43,578.12	Ś	3,478.48	92.6%
CUILLACE TUCAL		۶	47,050	2,030.19	(132.10)	43,376.12	ş	3,470.40	32.0%

Departing Costs:	Foliace		ECKERD YOUTH ALTERNATIVES, INC.											
## Worklink Investment Board Contract Number: 18A995H4 1092-13 Final 1	FCKEIO			100 N. St	arcrest Drive	e, Clearwat	er, FL 3376!	5						
1376 Tiger Blvd.	CONNECTS.				INV	/OICE								
Invoice Month: 6/30/2019	Worklink Investment Board	Contract Number:	18	A995H4										
Attn: Jennifer Kelly email: jkelly @worklinkweb.com Total Amount Due: \$ 182 JUNE JUNE FINAL 100.0% 10	1376 Tiger Blvd.	Invoice Number:	10	92-13 Fina										
### Eckerd Goal: Fackerd Goal: JUNE JUNE FINAL 100.0% 1	Clemson, SC 29631	Invoice Month:	6/	30/2019										
Budget Mod 1 1092-12 1092-13 100.0% 10	Attn: Jennifer Kelly	Period Covered:	Ju	ly 1, 2018 -	June 30, 20	19								
December	email: jkelly@worklinkweb.com	Total Amount Due:	\$	182		ator								
December					ILINE	IIINE EINAI								
Staff Salary Total \$ 50,342 5,069.52 (410.91) 47,929.58 \$ 2,412.09 95.2%	Eckerd Goal:									100.0%				
Staff Salary Total \$ 50,342 5,069.52 (410.91) 47,929.58 \$ 2,412.09 95.2%	Line Item		Bud	get Mod 1			Cumulative	R	Remaining					
Staff Salary Total									•	-				
Fringe Benefit Total	Staff Salary Total		\$	50,342	5,069.52	(410.91)		\$						
Section Sect	-	51xx	_	-		` '	•	<u> </u>		109.5%				
Departing Costs:	TOTAL STAFF COSTS	_							<u>, , , , , , , , , , , , , , , , , , , </u>					
1.1 Facility, Utilities			•	- ,-	.,		. ,	Ė	, -					
1.2 Staff Expendable Supplies & Materials 6000 \$ 2,000 275.37 - 898.27 \$ 1,101.73 44.9% 1.3 Program Outreach Expenses (Brochures, 6735 \$ \$ - 0.0% 1.4 Copy & Print Expenses 6730 \$ 1,500 432.96 - 1,209.79 \$ 290.21 80.7% 1.5 Communications (Phone, Fax, Internet, et 6270 \$ 840 38.73 19.64 693.33 \$ 146.67 82.5% 1.6 Staff Travel 61xx \$ 2,258 13.31 - 832.11 \$ 1,425.89 36.9% 1.7 Staff Training/Technical Services Costs 5105 \$ 700 933.98 \$ (233.98) 133.4% 1.8 Non-Expendable Equipment Purchases 6095 \$ \$ - 0.0% 1.9 Postage (Stamps, FedEx, etc) 6005 \$ 16 \$ 16.00 0.0% TOTAL OPERATING COSTS \$ 7,314 760.37 19.64 4,567.48 \$ 2,746.52 62.4% Training Costs:	Operating Costs:													
1.3 Program Outreach Expenses (Brochures. 6735 \$ - - - - - - - 0.0\%	1.1 Facility, Utilities	6185					-	\$	-	0.0%				
1.4 Copy & Print Expenses	1.2 Staff Expendable Supplies & Materials	6000		2,000	275.37	-	898.27	\$	1,101.73	44.9%				
1.5 Communications (Phone, Fax, Internet, et 6270 \$ 840 38.73 19.64 693.33 \$ 146.67 82.5% 1.6 Staff Travel 61	1.3 Program Outreach Expenses (Brochures,	6735	\$	-	-	-	-	\$	-	0.0%				
1.6 Staff Travel			\$	1,500	432.96	-	1,209.79	\$	290.21	80.7%				
1.7 Staff Training/Technical Services Costs 5105 \$ 700 933.98 \$ (233.98) 133.4% 1.8 Non-Expendable Equipment Purchases 6095 \$ \$ - 0.0% 1.9 Postage (Stamps, FedEx, etc) 6005 \$ 16 \$ 16.00 0.0% 1.9 Postage (Stamps, FedEx, etc) 6005 \$ 7,314 760.37 19.64 4,567.48 \$ 2,746.52 62.4%	1.5 Communications (Phone, Fax, Internet, et	6270	\$	840	38.73	19.64	693.33	\$	146.67	82.5%				
1.8 Non-Expendable Equipment Purchases 6095 \$ \$ 0.0% 1.9 Postage (Stamps, FedEx, etc) 6005 \$ 16 \$ 16.00 0.0% TOTAL OPERATING COSTS \$ 7,314 760.37 19.64 4,567.48 \$ 2,746.52 62.4% Training Costs: 2.3 WI Customer Credential Exam Fees (CAN 6525 \$ \$ - \$ - 0.0% 10.0% TOTAL TRAINING COSTS \$ \$ - \$ - 0.0% 10.0% TOTAL TRAINING COSTS \$ \$ - \$ - 0.0% 10.0%		61xx		2,258	13.31	-	832.11	\$	1,425.89	36.9%				
1.9 Postage (Stamps, FedEx, etc) 6005 \$ 16 \$ 16.00 0.0% TOTAL OPERATING COSTS \$ 7,314 760.37 19.64 4,567.48 \$ 2,746.52 62.4%				700	-	-	933.98		(233.98)					
Training Costs \$ 7,314 760.37 19.64 4,567.48 \$ 2,746.52 62.4%				-	-	-	-		-					
Training Costs:		6005												
2.3 WI Customer Credential Exam Fees (CAN 6525 \$ \$ - 0.0% 2.6 Individual Training Account/Voucher Cost 6530 \$ \$ - 0.0% TOTAL TRAINING COSTS \$ \$ - \$ - 0.0% Supportive Services Costs: 3.11 WI Customer Transportation Costs 6485 \$ \$ - 0.0% 3.12 WI Customer Childcare Costs 6660 \$ \$ - 0.0% 3.13 WI Customer Emergency Assistance 6596 \$ \$ - 0.0% 3.14 Training Support Materials 6545 \$ \$ - 0.0% 3.14 Training Support Materials 6545 \$ \$ - 0.0% TOTAL SUPPORTIVE SERVICES COSTS \$ \$ - 0.0% \$ - 0.0% \$ Training/Professional Fees/Profit: 4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9%	TOTAL OPERATING COSTS		\$	7,314	760.37	19.64	4,567.48	\$	2,746.52	62.4%				
2.3 WI Customer Credential Exam Fees (CAN 6525 \$ \$ - 0.0% 2.6 Individual Training Account/Voucher Cost 6530 \$ \$ - 0.0% TOTAL TRAINING COSTS \$ \$ - \$ - 0.0% Supportive Services Costs: 3.11 WI Customer Transportation Costs 6485 \$ \$ - 0.0% 3.12 WI Customer Childcare Costs 6660 \$ \$ - 0.0% 3.13 WI Customer Emergency Assistance 6596 \$ \$ - 0.0% 3.14 Training Support Materials 6545 \$ \$ - 0.0% 3.14 Training Support Materials 6545 \$ \$ - 0.0% TOTAL SUPPORTIVE SERVICES COSTS \$ \$ - 0.0% \$ - 0.0% \$ Training/Professional Fees/Profit: 4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9%	Training Costs:													
Supportive Services Costs :	2.3 WI Customer Credential Exam Fees (CAN	6525	\$	-	-	-	-	\$	-	0.0%				
Supportive Services Costs :	2.6 Individual Training Account/Voucher Cost	6530		-	-	-	-	\$	-	0.0%				
3.11 WI Customer Transportation Costs 6485 \$ - - - - \$ - 0.0% 3.12 WI Customer Childcare Costs 6660 \$ - - - - \$ - 0.0% 3.13 WI Customer Emergency Assistance 6596 \$ - - - - \$ - 0.0% 3.14 Training Support Materials 6545 \$ - - - \$ - 0.0% TOTAL SUPPORTIVE SERVICES COSTS \$ - - - \$ - 0.0% Training/Professional Fees/Profit: 4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	TOTAL TRAINING COSTS		\$	-	-	-	-	\$	-	0.0%				
3.11 WI Customer Transportation Costs 6485 \$ - - - - \$ - 0.0% 3.12 WI Customer Childcare Costs 6660 \$ - - - - \$ - 0.0% 3.13 WI Customer Emergency Assistance 6596 \$ - - - - \$ - 0.0% 3.14 Training Support Materials 6545 \$ - - - \$ - 0.0% TOTAL SUPPORTIVE SERVICES COSTS \$ - - - \$ - 0.0% Training/Professional Fees/Profit: 4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	Summanting Samilage Coate													
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3.13 WI Customer Emergency Assistance 6596 \$ - - - - \$ - 0.0% 3.14 Training Support Materials 6545 \$ - - - - \$ - 0.0% TOTAL SUPPORTIVE SERVICES COSTS \$ - - - - - \$ - 0.0% Training/Professional Fees/Profit: 4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	•													
3.14 Training Support Materials 6545 \$ \$ - 0.0% TOTAL SUPPORTIVE SERVICES COSTS \$ \$ - 0.0% Training/Professional Fees/Profit: 4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%														
Training/Professional Fees/Profit: - - -								<u> </u>						
Training/Professional Fees/Profit: 4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	9	0040		-		-	-		-					
4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	TOTAL SOLI CRITICE SERVICES COSTS		Ÿ							0.070				
4.2 General Liability Insurance 6305 \$ 475 37.75 (116.46) 312.92 \$ 162.28 65.9% TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	Training/Professional Fees/Profit:				-									
TOTAL FEES / PROFIT COSTS \$ 475 - (116.46) 312.92 \$ 162.28 65.9% 4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	_	6305	\$	475	37.75	(116.46)	312.92	\$	162.28	65.9%				
4.1 INDIRECT COST: 0.12 \$ 8,486 852.29 19.47 7,979.96 \$ 505.70 94.0%	•			475		, ,								
Contract Total \$ 79.116 7.954.73 181.76 74.479.63 \$ 4.636.37 94.1%	4.1 INDIRECT COST:	0.12	\$	8,486	852.29	19.47	7,979.96	\$	505.70	94.0%				
	Contract Total		\$	79,116	7,954.73	181.76	74,479.63	\$	4,636.37	94.1%				

Eckerd		ECKERD YOUTH ALTERNATIVES, INC.											
FCKEIO			100 N. St	arcrest Drive	e, Clearwat	er, FL 33765	j						
CONNECTS.				INV	/OICE								
Worklink Investment Board	Contract Number:	18D	995H4										
1376 Tiger Blvd.	Invoice Number:	1223	3-13 Fina	Ì									
Clemson, SC 29631	Invoice Month:	6/30	/2019										
Attn: Jennifer Kelly	Period Covered:			June 30, 20	19	DW Operator							
email: jkelly@worklinkweb.com	Total Amount Due:	\$	(44)			-							
,		7	(/										
Eckerd Goal:				JUNE	JUNE FINAL								
				99.0%	100.0%			100.0%					
Line Item		Budge	et Mod 1	1223-12	1223-13	Cumulative	Remaining	Percent Spent					
Staff Salary Total		\$	6,664	737.90	(74.17)	Cost YTD 6,897.22	Balance \$ (233.13)	YTD 103.5%					
Fringe Benefit Total	51xx	\$	1,666	243.65	50.26	1,945.62	\$ (279.73)	116.8%					
TOTAL STAFF COSTS		\$	8,330	981.55	(23.91)	8,842.84	\$ (512.86)	106.2%					
Operating Costs:													
1.1 Facility, Utilities	6185					-	\$ -	0.0%					
1.2 Staff Expendable Supplies & Materials	6000	\$	647	37.55	-	122.50	\$ 524.50	18.9%					
1.3 Program Outreach Expenses (Brochures,	6735	\$	-	-	-	-	\$ -	0.0%					
1.4 Copy & Print Expenses 1.5 Communications (Phone, Fax, Internet, et	6730 6270	\$	200 101	59.05 5.19	1.78	164.97 80.71	\$ 35.03 \$ 20.09	82.5% 80.1%					
1.6 Staff Travel	61xx	\$	282	1.82	1.70	113.51	\$ 20.09 \$ 168.49	40.3%					
1.7 Staff Training/Technical Services Costs	5105	\$	100	-	_	112.63	\$ (12.63)						
1.8 Non-Expendable Equipment Purchases	6095	\$	-	-	-	-	\$ -	0.0%					
1.9 Postage (Stamps, FedEx, etc)	6005	\$	2	-	-	-	\$ 2.00	0.0%					
TOTAL OPERATING COSTS		\$	1,332	103.61	1.78	594.32	\$ 737.48	44.6%					
Training Costs:													
2.3 WI Customer Credential Exam Fees (CAN		\$	-	-	-	-	\$ -	0.0%					
2.6 Individual Training Account/Voucher Cost	6530	\$	-	-	-	-	\$ -	0.0%					
TOTAL TRAINING COSTS		\$	-	•	-	-	\$ -	0.0%					
Supportive Services Costs :													
3.11 WI Customer Transportation Costs	6485	\$	-		_	_	\$ -	0.0%					
3.12 WI Customer Childcare Costs	6660	\$	-	-	-	-	\$ -	0.0%					
3.13 WI Customer Emergency Assistance	6596	\$	-	-	-	-	\$ -	0.0%					
3.14 Training Support Materials	6545	\$	-	-	-	-	\$ -	0.0%					
TOTAL SUPPORTIVE SERVICES COSTS		\$	-	-	-	-	\$ -	0.0%					
Tunining / Dunfansianal Fans / Dunfit													
Training/Professional Fees/Profit:	6305	ć	65	5.75	(17 50)	47.02	\$ 17.78	72.6%					
4.2 General Liability Insurance TOTAL FEES / PROFIT COSTS	0303	\$ \$	65	5./5	(17.50)	47.02 47.02	\$ 17.78 \$ 17.78	72.6%					
TOTAL TELS / PROFIT COSTS		7	05	-	(17.30)	47.02	7 17.70	72.0/6					
4.1 INDIRECT COST:	0.12	\$	1,157	130.91	(4.76)	1,138.10	\$ 19.32	98.3%					
			10.				4						
CONTRACT TOTAL:		\$	10,884	1,221.82	(44.39)	10,622.28	\$ 261.72	97.6%					



100 N. Starcrest Drive, Clearwater, FL 33765

INVOICE

Worklink Investment Board 1376 Tiger Blvd.

Clemson, SC 29631

Attn: Jennifer Kelly

Contract Number: 19A295E1 1055-01 Invoice Number: Invoice Month: July 2019

Period Covered: July 1, 2019 - June 30, 2020

email: jkelly@worklinkweb.com Total Amount Due: \$ 50,864 Adult Program

> JULY **Eckerd Goal:** 8.3%

100.0%

				8.3%				100.0%
Line Item			Budget	1056-1	Cumulative	Ren	naining Balance	Percent Spent
					Cost YTD			YTD
Staff Salary Total		\$	200,357	16,952.89	16,952.89	\$	183,404.33	8.5%
Fringe Benefit Total	51xx	\$	64,805	5,309.79	5,309.79	\$	59,495.64	8.2%
TOTAL STAFF COSTS		\$	265,163	22,262.68	22,262.68	\$	242,899.97	8.4%
Operating Costs:								
1.1 Facility, Utilities	6185	\$	-	-	-	\$	-	0.0%
1.2 Staff Expendable Supplies & Materials	6000	\$	3,195	-	-	\$	3,195.00	0.0%
1.3 Program Outreach Expenses (Brochures, Flyers,	6735	\$	528	-	-	\$	528.00	0.0%
1.4 Copy & Print Expenses	6730	\$	2,440	-	-	\$	2,440.00	0.0%
1.5 Communications (Phone, Fax, Internet, etc.)	6270	\$	6,192	415.73	415.73	\$	5,776.27	6.7%
1.6 Staff Travel (Local)	6105	\$	5,802	-	-	\$	5,801.86	0.0%
1.6 Staff Travel (Non-Local)	6115/6120/6125	\$	2,800	-	-	\$	2,800.00	0.0%
1.7 Staff Training/Technical Services Costs	5110	\$	3,200	-	-	\$	3,200.00	0.0%
1.8 Non-Expendable Equipment Purchases	6095	\$	1,760	-	-	\$	1,760.00	0.0%
Staff Computers	6085	\$	2,128	-	-	\$	2,128.00	0.0%
Staff Background Checks	5100	\$	800	178.75	178.75	\$	621.25	22.3%
1.9 Postage (Stamps, FedEx, etc)	6005	\$	744	65.86	65.86	\$	678.14	8.9%
TOTAL OPERATING COSTS		\$	29,589	660.34	660.34	\$	28,928.52	2.2%
Training Costs:								
2.3 WI Customer Credential Exam Fees (CAN, GED,	6525	\$	-	53.00	53.00	\$	(53.00)	0.0%
2.6 Individual Training Account/Voucher Cost	6530	\$	223,982	23,845.52	23,845.52	\$	200,136.48	10.6%
Client Verifications	6516	\$	2,400	(30.68)	(30.68)	\$	2,430.68	-1.3%
Client Testing Fees	6535	\$	2,400		` - ´	\$	2,400.00	0.0%
TOTAL TRAINING COSTS		\$	228,782	\$ 23,868	\$ 23,868	\$	204,914	10.4%
Supportive Services Costs :								
3.11 WI Customer Transportation Costs	6485	\$	4,800	120.00	120.00	\$	4,680.00	2.5%
3.12 WI Customer Childcare Costs	6660	\$	1,200	-	-	\$	1,200.00	0.0%
3.14 Training Support Materials	6545	\$	-	_	_	\$	-,	0.0%
3.13 WI Customer Emergency Assistance	6596	\$	1,600	_	_	\$	1,600.00	0.0%
TOTAL SUPPORTIVE SERVICES COSTS		\$	7,600	120.00	120.00	\$	7,480.00	1.6%
			•				•	
Training/Professional Fees/Profit:								
4.2 General Liability Insurance	6305	\$	3,475	497.91	497.91	\$	2,977.29	14.3%
TOTAL FEES / PROFIT COSTS		\$	3,475	497.91	497.91	\$	2,977.29	14.3%
4.1 INDIRECT COST:	14.77%	\$	44,591	3,454.74	3,454.74	\$	41,136.56	7.7%
Contract Total		\$	579,200	50,863.51	50,863.51	\$	528,336.50	8.8%
		_				_		



100 N. Starcrest Drive, Clearwater, FL 33765

INVOICE

Worklink Investment Board 1376 Tiger Blvd. Clemson, SC 29631

Attn: Jennifer Kelly

email: jkelly@worklinkweb.com

Contract Number: 19D295E1
Invoice Number: 1056-01
Invoice Month: July 2019

Period Covered: July 1, 2019 - June 30, 2020

Total Amount Due: \$ 6,640

DW Program

Eckerd Goal: JULY \$ 0.08

Eckerd Goal:				\$	0.08					100.0%
Line Item			Budget	Ė	1056-1	С	umulative		Remaining	Percent Spent
						_	Cost YTD		Balance	YTD
Staff Salary Total		\$	50,089.30	\$	4,313.14	\$	4,313.14	\$	45,776.16	8.6%
Fringe Benefit Total	51xx	\$	16,201.36	\$	1,351.88	\$	1,351.88	\$	14,849.48	8.3%
TOTAL STAFF COSTS		\$	66,290.67	\$	5,665.02	\$	5,665.02	\$	60,625.65	8.5%
Operating Costs:										
1.1 Facility, Utilities	6185	\$	-	\$	-	\$	-	\$	-	0.0%
1.2 Staff Expendable Supplies & Materials	6000	\$	799.00	\$	-	\$	-	\$	799.00	0.0%
1.3 Program Outreach Expenses (Brochures, Flyers,	6735	\$	132.00	\$	-	\$	-	\$	132.00	0.0%
1.4 Copy & Print Expenses	6730	\$	610.00	\$	-	\$	-	\$	610.00	0.0%
1.5 Communications (Phone, Fax, Internet, etc.)	6270	\$	1,548.00	\$	61.01	\$	61.01	\$	1,486.99	3.9%
1.6 Staff Travel (Local)	6105	\$	1,450.46	\$	-	\$	-	\$	1,450.46	0.0%
1.6 Staff Travel (Non-Local)	6115/6120/6125	\$	700.00	\$	-	\$	-	\$	700.00	0.0%
1.7 Staff Training/Technical Services Costs	5110	\$	800.00	\$	-	\$	-	\$	800.00	0.0%
1.8 Non-Expendable Equipment Purchases	6095	\$	440.00	\$	-	\$	-	\$	440.00	0.0%
Staff Computers	6085	\$	532.00	\$	-	\$	-	\$	532.00	0.0%
Staff Background Checks	5100	\$	200.00	\$	-	\$	-	\$	200.00	0.0%
1.9 Postage (Stamps, FedEx, etc)	6005	\$	186.00	\$	-	\$	-	\$	186.00	0.0%
TOTAL OPERATING COSTS		\$	7,397.46	\$	61.01	\$	61.01	\$	7,336.45	0.8%
Training Costs:										
2.3 WI Customer Credential Exam Fees (CAN, GED,	6525	\$	-	\$	-	\$	-	\$	-	0.0%
2.6 Individual Training Account/Voucher Cost	6530	\$	55,995.46	\$	-	\$	-	\$	55,995.46	0.0%
Client Verifications	6516	\$	600.00	\$	-	\$	-	\$	600.00	0.0%
Client Testing Fees	6535	\$	600.00	\$	-	\$	-	\$	600.00	0.0%
TOTAL TRAINING COSTS		\$	57,195.46	\$	-	\$	-	\$	57,195.46	0.0%
Supportive Services Costs :										
3.11 WI Customer Transportation Costs	6485	\$	1,200.00	\$	-	\$	-	\$	1,200.00	0.0%
3.12 WI Customer Childcare Costs	6660	\$	300.00	\$	-	\$	-	\$	300.00	0.0%
3.14 Training Support Materials	6545/6516	\$	-	\$	-	\$	-	\$	-	0.0%
3.13 WI Customer Emergency Assistance	6596	\$	400.00	\$	-	\$	-	\$	400.00	0.0%
TOTAL SUPPORTIVE SERVICES COSTS		\$	1,900.00	\$	-	\$	-	\$	1,900.00	0.0%
Training/Professional Fees/Profit:		_		_						
4.2 General Liability Insurance	6305	\$	868.80	\$		\$		\$	809.64	6.8%
TOTAL FEES / PROFIT COSTS		\$	868.80	\$	59.16	\$	59.16	\$	809.64	6.8%
4.1 INDIRECT COST:	14.77%	Ś	11,147.61	\$	854.47	\$	854.47	¢	10,293.14	7.7%
THE INCINCE COST.	14.77/0	,	11,147.01	Ą	034.47	7	034.47	ب	10,233.14	7.770
Contract Total		\$	144,800.00	\$	6,639.66	\$	6,639.66	\$	138,160.34	4.6%

Eckerd	E	ECKERD YOUTH ALTERNATIVES, INC.											
ECKEIO		100	N. Starcre	st I	Orive, Cle	arwater, FL	33	765					
CONNECTS.					INVOIC	Ē							
Worklink Investment Board	Contract Number:	19	A995E1										
1376 Tiger Blvd.	Invoice Number:	10	92-01										
Clemson, SC 29631	Invoice Month:	Jul	y 2019										
Attn: Jennifer Kelly	Period Covered:		, ly 1, 2019	- Ju	ıne 30. 20	20							
email: jkelly@worklinkweb.com	Total Amount Due:	\$	6,501		, .			Adult Operat	tor				
email from a normalismosticom	Total / illiount Buc.		0,00.					riduit Operat					
Falsand Cools					JULY								
Eckerd Goal:					8.3%				100.0%				
Line Item		E	Budget		1092-1	Cumulative	F	Remaining	Percent Spent				
Ch-#C-lT-h-l		<u>, </u>	F2 220		4 220 70	Cost YTD	,	Balance	YTD				
Staff Salary Total Fringe Benefit Total	51xx	\$	52,328 14.560		4,220.78 1,284.55	4,220.78 1,284.55	_	48,107.06 13,275.51	8.1% 8.8%				
TOTAL STAFF COSTS	2177	\$	66,888		5,505.33	5,505.33	\$	61,382.57	8.2%				
TOTAL STAFF COSTS		٦	00,000		3,303.33	3,303.33	٠	01,302.37	8.276				
Operating Costs:													
1.1 Facility, Utilities	6185	\$	-	\$	-	-	\$	-	0.0%				
1.2 Staff Expendable Supplies & Materials	6000	\$	931	\$	-	-	\$	931.28	0.0%				
1.3 Program Outreach Expenses (Brochures,	6735	\$	-	\$	-	-	\$	-	0.0%				
1.4 Copy & Print Expenses	6730	\$	677	\$	-	-	\$	676.72	0.0%				
1.5 Communications (Phone, Fax, Internet, e	6270	\$	887	\$	56	55.73	\$	831.31	6.3%				
1.6 Staff Travel	6105, 6120, 6125	\$	2,451	\$	55	54.82	\$	2,396.18	2.2%				
1.7 Staff Training/Technical Services Costs	5110	\$	506	\$	-	-	\$	506.00	0.0%				
1.8 Non-Expendable Equipment Purchases	6095	\$	-	\$	-	-	\$	-	0.0%				
1.9 Postage (Stamps, FedEx, etc)	6005	\$	-	\$	-	-	\$		0.0%				
TOTAL OPERATING COSTS		\$	5,452		110.55	110.55	\$	5,341.49	2.0%				
Training Costs:													
2.3 WI Customer Credential Exam Fees (CAI	6525	\$	-	\$	-	-	\$	-	0.0%				
2.6 Individual Training Account/Voucher Cost	6530	\$	-	\$	-	-	\$	-	0.0%				
TOTAL TRAINING COSTS		\$	-		-		\$	-	0.0%				
Supportive Services Costs :													
3.11 WI Customer Transportation Costs	6485	\$	_	\$	_		\$	_	0.0%				
3.12 WI Customer Childcare Costs	6660	\$	-	\$	-	_	\$	-	0.0%				
3.13 WI Customer Emergency Assistance	6596	\$	-	\$	-	-	\$	-	0.0%				
3.14 Training Support Materials	6545	\$	-	\$	-	-	\$	-	0.0%				
TOTAL SUPPORTIVE SERVICES COSTS		\$	-		-		\$	-	0.0%				
Training/Professional Fees/Profit:													
4.2 General Liability Insurance	6305	\$	502	\$	49	48.82	\$	452.78	9.7%				
TOTAL FEES / PROFIT COSTS	0303	\$	502	Ŷ	48.82	48.82	\$	452.78	9.7%				
			- 502		.0.02	10.02		.52.70					
4.1 INDIRECT COST:	14.77%	\$	10,758		836.68	836.68	\$	9,921.79	7.8%				
Contract Total		\$	83,600		6,501.38	6,501.38	\$	77,098.62	7.8%				

Foliocal	E	CK	ERD YOU	JTŀ	1 ALTE	RNATIVES	, I	NC.	
Eckerd		100	N. Starcre	st D	rive, Cle	arwater, FL	337	765	
CONNECTS.					INVOICE				
Worklink Investment Board	Contract Number:	19	9D995E1						
1376 Tiger Blvd.	Invoice Number:	12	223-01						
Clemson, SC 29631	Invoice Month:	Ju	lly 2019						
Attn: Jennifer Kelly	Period Covered:		uly 1, 2019 ·	. Ju	ne 30 202	20			
email: jkelly@worklinkweb.com	Total Amount Due:	\$	•	- Cu	110 00,202	.0		N/ Operate	\ <u></u>
erran. jkeny@workinkweb.com	Total Amount Due:	4	1,203				L	OW Operato	or
Eckerd Goal:					JULY 8.3%				100.0%
Line Item			Budget		1223-01	Cumulative	R	Remaining	Percent Spent
Line item			Duuget	-	1223 01	Cost YTD		Balance	YTD
Staff Salary Total		\$	7,136	\$	760	760.04	\$	6,375.57	10.7%
Fringe Benefit Total	51xx	\$	1,985.46	\$	336.28	336.28	\$	1,649.18	16.9%
TOTAL STAFF COSTS		\$	9,121	\$	1,096	1,096.32	\$	8,024.76	12.0%
Operating Costs:									
1.1 Facility, Utilities	6185	\$	-	\$	-	-	\$	-	0.0%
1.2 Staff Expendable Supplies & Materials	6000	\$	127	\$	-	-	\$	126.99	0.0%
1.3 Program Outreach Expenses (Brochures,	6735	\$	-	\$	-	-	\$	-	0.0%
1.4 Copy & Print Expenses	6730	\$	92	\$	-	-	\$	92.28	0.0%
1.5 Communications (Phone, Fax, Internet, e	6270	\$	121	\$	7	6.61	\$	114.35	5.5%
1.6 Staff Travel	6105, 6120, 6125	\$	334	\$	7	7.48	\$	326.77	2.2%
1.7 Staff Training/Technical Services Costs	5110	\$	69	\$	-	-	\$	69.00	0.0%
1.8 Non-Expendable Equipment Purchases	6095	\$	-	\$	-	-	\$	-	0.0%
1.9 Postage (Stamps, FedEx, etc)	6005	\$	<u> </u>	\$	-	-	\$	-	0.0%
TOTAL OPERATING COSTS		\$	743	\$	14	14.09	\$	729.39	1.9%
Training Costs:									
2.3 WI Customer Credential Exam Fees (CAI	6525	\$	-	\$	-	-	\$	-	0.0%
2.6 Individual Training Account/Voucher Cost	6530	\$	-	\$	-	-	\$	-	0.0%
TOTAL TRAINING COSTS		\$	-	\$	-	-	\$	-	0.0%
Supporting Company Costs									
Supportive Services Costs:	0.405	r.		¢					0.00/
3.11 WI Customer Transportation Costs	6485	\$	-	\$	-	-	\$	-	0.0%
3.12 WI Customer Childcare Costs	6660	\$	-	\$	-	-	\$	-	0.0%
3.13 WI Customer Emergency Assistance 3.14 Training Support Materials	6596 6545	\$	-	\$	-	-	\$ \$	-	0.0%
TOTAL SUPPORTIVE SERVICES COSTS	0040	\$		\$	-		\$		0.0%
TO THE SERVICES COSTS		7		7	-		٠		0.0 /0
Training/Professional Fees/Profit:									
4.2 General Liability Insurance	6305	\$	68	\$	7	7.07	\$	61.33	10.3%
TOTAL FEES / PROFIT COSTS		\$	68		7.07	7.07	\$	61.33	10.3%
4.1 INDIRECT COST:	0.12	\$	1,467		165.05	165.05	\$	1,301.99	11.3%
CONTRACT TOTAL:		\$	11,400		1,282.53	1,282.53	\$	10,117.47	11.3%



100 N. Starcrest Drive, Clearwater, FL 33765

INVOICE

Worklink Investment Board 1376 Tiger Blvd. Clemson, SC 29631 Attn: Jennifer Kelly
email: jkelly@worklinkweb.com

Eckerd Goal:

18RR295E2 Contract Number: 1240-08 Invoice Number: 7/31/2019 Invoice Month:

Period Covered: November 1, 2018 - September 30, 2019

Total Amount Due: \$ 177

> JUNE EST JUNE FINAL JULY

100.0%

Line Item		E	Budget	1240-7	1240-8		Cumulative	Remaining	Percent	
							Cost YTD	Balance	Spent YTD	
Staff Salary Total		\$	13,922	1,682.90	56.25		12,482.66	\$ 1,439.40	89.7%	
Fringe Benefit Total	51xx	\$	5,314	733.29	98.55		4,803.88	\$ 510.02	90.4%	
TOTAL STAFF COSTS		\$	19,236	2,416.19	154.80		17,286.54	\$ 1,949.42	89.9%	
Training Costs:										
2.3 WI Customer Credential Exam Fees (CAN, GED, TABE,	6525	\$	2,785	200.00	(172.50)	176.25	2,221.11	\$ 563.89	79.8%	
2.6 Individual Training Account/Voucher Cost	6530	\$	68,276	4,575.50	(96.00)	96.00	15,900.74	\$ 52,375.26	23.3%	
TOTAL TRAINING COSTS		\$	71,061	4,775.50	(268.50)	272.25	18,121.85	\$ 52,939.15	25.5%	
Supportive Services Costs :										
3.11 WI Customer Transportation Costs	6485	\$	1,125	-	-	-	-	\$ 1,125.00	0.0%	
3.12 WI Customer Childcare Costs	6660	\$	270	-	-	-	-	\$ 270.00	0.0%	
				-			-	\$ -	0.0%	
TOTAL SUPPORTIVE SERVICES COSTS		\$	1,395	-	-		-	\$ 1,395.00	0.0%	
Training/Professional Fees/Profit:										
4.2 General Liability Insurance	6305	\$	-		-		-	\$ -	0.0%	
TOTAL FEES / PROFIT COSTS		\$	-	-	•		-	\$ -	\$ -	
4.1 INDIRECT COST:	0.12	\$	2,308	289.94	18.58	-	2,074.38	\$ 233.62	89.9%	
CONTRACT TOTAL:		\$	94,000	\$ 7,482	\$ (95) \$	272	\$ 37,483	\$ 56,517	39.9%	

0.00 0.00

ITA Obligations Report - Eckerd Workforce Development

Overview

Program	Worklink SC Works	Amount
WIOA Adult	PY19 Total Budget	\$233,982.00
WIOAAddit	PY19 Vouchers Total	\$53,654.32
	PY19 Vouchers	\$0.01
		\$0.01
	Deobligations	
	PY19 Vouchers Net	\$53,654.31
	Approved	
	PY19 Vouchers Paid	\$24,138.52
	PY19 Vouchers Not Paid	\$29,515.79
	PY19 Funds Unobligated	\$180,327.69
	PY19 ITA's Approved	\$100,746.24
	PY19 ITA's Net Approved	\$100,746.24
	PY19 ITA's vs Budget	\$133,235.76
WIOA Dislocated Worker	PY19 Total Budget	\$109,748.00
	PY19 Vouchers Not Paid	\$0.00
	PY19 Funds Unobligated	\$109,748.00
	PY19 ITA's Approved	\$9,520.00
	PY19 ITA's Net Approved	\$9,520.00
	PY19 ITA's vs Budget	\$100,228.00

As of 8.5.19

SC WORKS BRINGING EMPLOYERS AND JOB SEEKERS TOGETHER

WORKLINK

PY18 - July 1, 2018 to June 30, 2019

	Q1 2018	Q1 2018	Q1 2018	Q2 2018	Q2 2018	Q2 2018	Q3 2018	Q3 2018	Q3 2018	Q4 2018	Q4 2018	Q4 2018	
Jobseekers Services	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total
SYSTEM WIDE SERVICES													
Unduplicated Customer Count	3204	2853	2377	2629	2204	2385	2933	2422	2371	2513	2547	2553	15524
Individuals that Registered	406	354	305	342	276	263	393	247	304	399	323	296	3908
Anderson	216	181	137	191	151	113	190	119	166	195	151	142	1952
Clemson	46	44	56	38	26	31	42	25	39	42	49	42	480
Easley	82	55	56	54	47	57	83	58	60	103	67	61	783
Seneca	62	74	56	59	52	62	78	45	39	59	56	51	693
Job Search Services	79120	73265	53227	55118	56359	54856	63001	52576	38495	42530	48408	51154	668109
Anderson	38436	39550	28958	29681	30509	26809	30195	24283	17899	20561	22516	23911	
Clemson	15276	11592	9116	9942	9141	9480	10577	9049	875	7206	8998	9655	
Easley	12405	11237	7622	7675	8146	8440	9722	8405	6927	7025	7728	8057	
Inactive Honea Path	0	0	0	0	0	0	0	0	0	0	0		
Inactive Liberty Center	14	21	16	11	0	0	0	208	0	0	0	0	270
Seneca	12991	10865	7515	7809	8563	10127	12507	10631	7794	7738	9166	9531	115237
CENTER-WIDE SERVICES													_
Center Traffic (Total Customer Count):	2455	1742	1352	1607	1253	1308	2103	1406	1483	1532	1548	1629	19418
Anderson	1151	693	537	620	489	545	1052	579	649	608	590	583	8096
Clemson	712	632	431	549	459	507	605	476	521	587	623	649	6751
Easley	161	83	81	104	44	46	65	61	50	50	35	75	855
Seneca	431	334	303	334	261	210	381	290	263	287	300	322	3716
Orientation Attendance	33	80	70	47	83	30	102	53	68	44	57	58	725
Washahara Official	43		37	42	40	30	43	41	42	42	22	20	476
Workshops Offered		44		42	40				43	42	32		
# Attended Employability	118	39	67	60	46	59	48	40	28	52	9		
# Attended Financial Literacy	0	1	0	0	0	3	0	0	0	0	0	-	
# Attended Computer Skills	6	10	11	3	3	6	1	5	0	5	1	5	56
Referrals to Partners:	127	78	141	113	64	60	73	81	34	50	52	42	915
# of Individuals Received Referral	104	73	112	103	58	54	69	74	34	46	48	40	815

SC WORKS BRINGING EMPLOYERS AND JOB SEEKERS TOGETHER WORKLINK

PY18 - July 1, 2018 to June 30, 2019

F118 - July 1, 2018 to Julie 30, 2019	Q1 2018	Q1 2018	Q1 2018	Q2 2018	Q2 2018	Q2 2018	Q3 2018	Q3 2018	Q3 2018	Q4 2018	Q4 2018	Q4 2018	1
Employer Services	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total
Internal Job Orders Created	152	345	233	255	253	178	276	217	272	285	270	245	2981
Anderson	75	98	83	102	79	74	115	104	133	132	150	106	1251
Clemson	11	70	86	93	57	44	80	65	80	67	92	65	810
Easley	28	114	25	18	70	19	18	6	11	16	24	18	367
Inactive Honea Path	1	0	0	0	0	0	0	0	0	0	0	0	1
Inactive Liberty Center	5	0	0	0	0	0	0	0	0	0	0	0	5
Seneca	32	63	39	42	47	41	63	42	48	70	49	56	592
Services Provided Employers	1240	1130	1148	1303	927	864	906	820	1054	1068	669	726	11855
Anderson	183	1130	139	149	98	134	115	211	366	221	168	85	
Clemson	954	849	870	1049	797	692	742	550	644	805		611	
Easley	20	18	6	1049	8	20	19	20	16	22		14	_
Seneca	83	109	133	92	24	18	30	39	28	20	_	16	
Selleca	83	109	133	92	24	10	30	33	20	20	37	10	023
Hiring Events	21	21	18	155	2	0	4	3	9	7	9	5	254
Total Job Seekers	106	92	96	155	7	0	24	11	56	28	45	48	668
Anderson	5	1	12	0	1	0	13	0	34	13	5	40	124
Oconee	26	63	78	5	0	0	11	8	15	7	20	5	238
Pickens	75	28	6	6	1	0	0	3	7	8	20	3	157
Regional	0	0	0	1	0	0	660	0	0	0	0	0	661
Entered Employments	98	80	106	94	79	93	14	91	68	90	90	90	993
Anderson	8	2	7	3	5	0	1	2	5	4		1	
Clemson	74	78	38	64	66	92	13	89	59	86	_	89	
Easley	0	0	1	04	0	1	0	0	0	0		0	
Seneca	16	0	60	27	8	0	0	0	4	0		0	
Serieca	10	U	00	21	0	U	U	U	4	U	1	U	110
Rapid Response Events	0	2	0	0	0	0	0	0	2	2	3	0	9
Total Affected	0	48	0	0	0	0	0	0	15	118	195	0	376
Culp Velvet Wovens	0	41	0	0	0	0	0	0	0	0	0	0	41
Sears	0	7	0	0	0	0	0	0	0	0	0	0	7
Plastic Omnium	0	0	0	0	0	0	0	0	4	106	0	0	110
BiLo	0	0	0	0	0	0	0	0	11	0	0	0	11
Anderson Independent	0	0	0	0	0	0	0	0	0	12	0	0	
Shaw Industries	0	0	0	0	0	0	0	0	0	0	190	0	
Fred's - Liberty	0	0	0	0	0	0	0	0	0	0	4	0	
Fred's - Anderson	0	0	0	0	0	0	0	0	0	0	1	0	

SC WORKS | BRINGING EMPLOYERS AND JOB SEEKERS TOGETHER WORKLINK

PY18 - July 1, 2018 to June 30, 2019

								WIOA Individua	alized Career Services	s = July 1, 201	18 - June 30,	. 2019			
Job Se	ookor	at W	/ΙΩΔ	Fnr	ollma	nt			Caseload Brea	kdown		1			
100 30						· Total			Active	Follow-up	Total	Aı	oplications		
	-	•	_		0	1014	_	Geer	51	44	95	- "	- pca		
Veterans								Hunter	52	43	95			MTD	YTD Total
	со	10	3	4	1	18		Parnell	52	44	96	YTD Total Determinations		20	263
	Vew	0	0	0	0	0		Snider	56	35	91	115 15tal 5 etel lillia di 515		20	200
Offenders	•	Ů	Ů	·	Ů			Sinder	00	00		F	nrollment		
	co	69	28	11	4	112		Total	211	166	377	_			
	Vew	2	1	1	0	4					1		MTD	TD Planned	(+/-)
TAA Co-enrolled		_	•	•	-							New MTD Enrolled	13	20	-7
	со	0	0	1	0	1						New YTD Enrolled	246	230	16
	Vew	0	0	0	0	0		Active Enrol	lment			Total YTD Participants	377		
Adult/DW Low Income												Total YTD Exiters	166		
•	со	107	37	18	4	166			СО	MTD	Total				
1	Vew	3	0	1	0	4		Geer	48	3	51	Priorities*	YTD Enrolled	%	Goal
SNAP Recipient								Hunter	48	4	52	1. Veterans - PAR, LI, or BSD**	3	1%	700/
•	со	50	16	9	1	76		Parnell	50	2	52	2. PAR, LI, or BSD	145	66%	70% or More
r	Vew	3	0	0	0	3		Snider	52	4	56	3. Veteran	6	3%	200/
Basic Skills Deficient												4. Non-Veterans	67	30%	30% or Less
	со	89	28	19	5	141		Total	198	13	211	Sum	221	100%	
^	Vew	3	1	1	0	5					-	*Applies to Adult Population Only			
						•						**PAR = Public Assistance Recipie	nts, LI = Low Income, BS	D = Basic Skills Def	cient
	Ca	reer	Inte	rest					One-on-One Service	es			WorkKeys or V	/IN	
In-Demand Career Cluster						MTD	YTD	Activity	One on one service	MTD	YTD		CO	New YTD	Total
Admin, Support, Waste N	اgmt.	, Ren	nedi	atior	Svcs	. 1	18	106 - Provided Interne	et Job Search Support	2	18	Platinum	13	0	13
Health Care and Social As	sistar	ice				3	66	115 - Resume Prepara	ition Assistance	1	20	Gold	25	1	26
Manufacturing						1	39	123 - Job Developmen		0	0	Silver	127	10	137
Professional Scientific Tec	chnica	ıl Ser	vice	S		2	13			•		Bronze	37	4	41
Other						6	92					Total	202	15	217
						•									

SC WORKS BRINGING EMPLOYERS AND JOB SEEKERS TOGETHER WORKLINK ANDERSON-OCONEE-PICKENS

				RKLINK					
		A	NDERSON	I-OCONEE-PI	CKENS				
		V	VIOA Training an	d Follow-Up Service	s = July 1, 2018 - June 30, 2	019			
	Recommended for Tra	ining Services					Occupational Trai	ning by Provider	
	MTD	YTD Total			Name			Currently In Training	PY' 18 Rec'd Training
GED	2	57	_		Arc Labs			0	2
Occupational	20	184			Capstone Career Dev	elopment C	Center	4	4
On-the-Job Training	0	8			Carolina Computer T	raining		0	2
					Forrest College			1	1
					Greenville Technical	College		1	6
					NDE Institute			0	1
	OJT Training Sy	nopsis			Norris Mechanical LL	.C		10	26
					Palmetto School of C	areer Devel	opment	0	6
Company Name	Location of Company	Successful	Unsuccessful	In-Progress	Piedmont Technical	College		1	1
Advanced Machine and Fabrication	Anderson		1		Tri-County Technical	College		39	120
J Davis Construction	Oconee		1		York Technical Colleg	ge		0	1
Michelin North America, Inc.	Anderson	3							
Patriot Automation, LLC	Pickens	2			Total			56	170
School District of Pickens County	Pickens			1					
	Total Current Contracts	5	2	1		T	otal Occupational	Training by Cluster	
	Total Carryover	0	0	0					
	Total All OJT Contrac				Occupation			Total Training	PY'18 Rec'd Credentia
*Carryover equals those contracts st	arted in PY 17 but finished i	in PY18			GED/Occupational To	raining (324)	12	7
					Admin, Support, Wa	ste Mgmt., F	Remediation Svcs.	17	6
	Funding Source				Manufacturing			36	17
					Professional, Scientif	ic, Technica	l Services	1	1
	MTD	YTD Total			Health Care and Soci	al Assistanc	e	77	40
Adult	1	7	_		CDL			37	32
Dislocated Workers	0	1			Construction			2	2
					┥ ,	unding Sou	rce PY'18 Rec'd (oc	cupational and GED tra	ining)
Program	Outcomes and Follow-Up S	Services							
	MTD Total	YTD Total			WIOA Funding Adult	YTD Total 150	Partner Funding TCTC Scholarship	Amt Leverage YTD s \$ 131,884	
Entorod Employment	17	148	_		Dislocated Workers	20			
Entered Employment	1/				NEG Workers	20 0	GTC Scholarship		
Credential Attained (current year)		130					Abney Foundatio		
Measurable Skills Gain	ດາ	134			Trade (co-enrolled)	1		P \$ 483	
Follow-Up Services Provided Follow-Up Services Individuals	83 82	915 391			Total	171	State Lotter	y \$ 950 \$ 140,210	
Follow-op Services individuals	02	231			TOTAL	1/1		ş 140,210	'
*This number is hand counted from S	-		ach career coach				c'd more than one	training or more than o	



PY19 - July 1, 2019 to June 30, 2020

of Individuals Received Referral

43

PY19 - July 1, 2019 to June 30, 2020	All	DENSO	1 00011	LL-IIION	LIVO								
	Q1 2019	Q1 2019	Q1 2019	Q2 2019	Q2 2019	Q2 2019	Q3 2019	Q3 2019	Q3 2019	Q4 2019	Q4 2019	Q4 2019	
Jobseekers Services	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total
SYSTEM WIDE SERVICES								•	•				
Unduplicated Customer Count	2711												3204
Individuals that Registered	258												258
Anderson	129												129
Clemson	42												42
Easley	50												50
Seneca	37												37
Job Search Services	52321												52321
Anderson	23071												23071
Clemson	10280												10280
Easley	8110												8110
Seneca	10860												10860
CENTER-WIDE SERVICES										'			
Center Traffic (Total Customer Count):	2007												2007
Anderson	676												676
Clemson	872												872
Easley	92												92
Seneca	367												367
Orientation Attendance	44												44
Workshops Offered	43												43
# Attended Employability	23												23
# Attended Financial Literacy	0												(
# Attended Computer Skills	4												4
·													
Referrals to Partners:	45												45
													



PY19 - July 1, 2019 to June 30, 2020

7113 - July 1, 2015 to Julie 30, 2020	Q1 2019	Q1 2019	Q1 2019	Q2 2019	Q2 2019	Q2 2019	Q3 2019	Q3 2019	Q3 2019	Q4 2019	Q4 2019	Q4 2019	
Employer Services	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total
Internal Job Orders Created	286												280
Anderson	99												99
Clemson	83												83
Easley	51												51
Seneca	53												53
Services Provided Employers	727												727
Anderson	165												165
Clemson	525												525
Easley	16												16
Seneca	21												16 21
Hiring Events	9												9
Total Job Seekers	37												37
Anderson	30												30
Oconee	3												3
Pickens	4												4
Regional	0												C
Entered Employments	124												124
Anderson	2												2
Clemson	121												121
Easley	0												C
Seneca	1												1
Rapid Response Events	1												1
Total Affected	4												
Fred's of Pelzer	4												4

PY19 - July 1, 2019 to June 30, 2020

								MIOA Individual	ized Career Services	- lub 1 20	10 June 20	2010			
								WIOA Individual	izeu career Services	- July 1, 20	10 - June 30, .	2013			
	Job Seeke	r at V	VIO/	A Enr	ollmei	nt		I	Caseload Break	down		1			
		Α	0	Р	Other	Total	_		Active	Follow-up	Total	Ap	plications		
							<u></u>								
Veterans								Geer	52	48	100			July	YTD Total
	со	3	2	2	0	7		Hunter	53	49	102	YTD Total Determinations		35	35
	New	0	1	0	0	1		Parnell	58	39	97				
Offenders								Snider	60	45	105	Er	nrollment		
	СО	35	11	4	0	50		Total	223	181	404				
	New	6	2	0	0	8							July	TD Planned	l (+/-)
TAA Co-enrolled												New MTD Enrolled	35	17	-18
	CO	0	0	0	0	0						New YTD Enrolled	35	17	-18
	New	0	0	0	0	0		Active Enrolln	nent						
Adult/DW Low Inco	ome											Priorities*	YTD Enrolled	%	Goal
	со	54	19	9	0	82			CO	July	Total	1. Veterans - PAR, LI, or BSD**	1	1%	70% or More
	New	5	2	3	0	10						2. PAR, LI, or BSD	133	71%	70% of Wore
SNAP Recipient								Geer	46	6	52	3. Veteran	3	2%	30% or Less
	CO	33	11	5	0	49		Hunter	47	6	52	4. Non-Veterans	51	27%	30% OF LESS
	New	2	1	3	0	6		Parnell	52	6	58	Sum	188		
Basic Skills Deficier	nt							Snider	50	10	60	*Applies to Adult Population Only			
	СО	48	13	12	1	74		Total	195	28	223	**PAR = Public Assistance Recipier	nts, LI = Low Income, B	SD = Basic Skills De	ficient
	New	9	1	3	0	13					_				
	C	reer	Into	voct				One-on-One Servi	•••				WorkKeys or V	A/INI	
In-Demand Career		ıı eer	mie	ei est		July	YTD	Activity		July	YTD		CO	New YTD	Total
Admin, Support, W		Rer	nedi	iation	1 Svcs		3	106 - Provided Internet		•	1	Platinum	13	0	13
Health Care and So	_		. icui		. 5 • 65	6	6	115 - Resume Preparation		1	1	Gold	26	6	32
Manufacturing						11	11	123 - Job Development		0	0	Silver	137	12	149
Professional Scient	tific Technic	al Sei	rvice	25		3	3				ŭ	Bronze	41	6	47
Construction	. ,					0	0					Total	217	24	241
CDL Exception						5	5					2			= :=
Other						0	0								
						1									

SC WORKS BRINGING EMPLOYERS AND JOB SEEKERS TOGETHER WORKLINK ANDERSON-OCONFE-PICKENS

PY19 - July 1, 2019 to June 30, 2020

PY19 - July 1, 2019 to June 30, 2020		ANDE	K20IN-OCONEE-PI	CKENS				
		WIOA 1	Fraining and Follow-Up Servio	ces = July 1, 2019 - June 30	, 2020			
	Recommended for	Training Services				Occupational Trainin	g by Provider	
	July	YTD Total		Name			Currently In Training	PY'19 Rec'd Training
GED	0	0		Capstone Career Dev	elopment Ce	enter	4	4
Occupational	14	14		Greenville Technical	College		1	1
On-the-Job Training	0	0		Norris Mechanical LL	.C		7	9
				Piedmont Technical	College		1	1
				Tri-County Technical	College		43	47
	OJT Training	Synopsis						
Company Name	Location of Company	Successful Unsucc	cessful In-Progress					
				Total			56	62
						Total Occupational Tra	ining by Cluster	
	Total Current Contrac	ts						
	Total Carryover			Occupation			Total Training	PY'19 Rec'd Credentia
	Total All OJT Cont	racts		GED/Occupational Tr	raining (324)		6	0
*Carryover equals those contracts st	arted in PY 18 but finishe	d in PY19		Admin, Support, Was	ste Mgmt., Re	emediation Svcs.	6	2
				Manufacturing			12	5
	Funding Source			Professional, Scientif	ic, Technical	Services	0	0
				Health Care and Soci	al Assistance		32	2
	July	YTD Total		CDL			6	3
Adult	0	0		Heavy Equipment Op	erator		0	0
Dislocated Workers	0	0						
				-	Funding So	ource PY'19 Rec'd (occu	pational and GED traini	ng)
Program	Outcomes and Follow-U	p Services		WIOA Funding	YTD Total	Partner Funding	Amt Leverage YTD	Referrals
				Adult	54			
	MTD Total	YTD Total		Dislocated Workers	8	TCTC Scholarship	s \$ 42,255	
Entered Employment	4	4		NEG	0	SC Lotter	y \$ 2,400	
Credential Attained (current year)	12	12		Trade (co-enrolled)	0	Othe	r	
Measurable Skills Gained	9	9				Othe	r	
Follow-Up Services Provided	106	106		Total	62		\$ 44,655	
Follow-Up Services Individuals	99	99						
*This number is hand counted from S	SCWOS based on follow-u	ıp summaries of each caree	r coach.	Note: Some participa	ants have rec	'd more than one trainin	ng or more than one fund	ling source.

18IWT01

Grant #	Company	Awarded	Modification	Expended	Balance
18IWT01-01	United Tool and Mold	\$8,622.00		\$ 8,622.00	\$0.00
18IWT01-02	Michelin North America	\$69,208.76		\$ 37,362.00	\$31,846.76
18IWT01-03	Ulbrich Precision Flat Wire	\$16,762.50		\$ 3,650.00	\$13,112.50
18IWT01-04	PMi2	\$22,737.24			\$22,737.24
18IWT01-05	Paragon Hotel Company	\$325.54			\$325.54
18IWT01-06	era-contact	\$14,400.72			\$14,400.72
18IWT01-07	McLaughlin Body Co.	\$29,215.06		\$ 6,892.00	\$22,323.06
18IWT01-08	Shaw Industries	\$1,925.00			\$1,925.00
18IWT01-09	Reliable Automatic Sprinkler	\$34,301.90	\$19,331.25	\$ 8,500.00	\$25,801.90
Total:		\$197,498.72		\$ 65,026.00	\$132,472.72

18IWT01-02

Grant #	Company	Awarded	Expended	Balance
18IWT01-02-01	Allegro Industries	\$5,377.50	\$ 221.25	\$5,156.25
18IWT01-02-02	JTEKT Koyo Bearings	\$18,995.00		\$18,995.00
18IWT01-02-03	Clarios	\$12,500.00		\$12,500.00
18IWT01-02-04	Proper Polymers	\$16,500.00		\$16,500.00
18IWT01-02-05	Mergon	\$29,610.00		\$29,610.00
18IWT01-02-06	Patriot Automation	\$2,253.60		\$2,253.60
18IWT01-02-07	Metco	\$18,000.00		\$18,000.00
18IWT01-02-08	Plastic Omnium Clean Ene	\$23,043.00		\$23,043.00
18IWT01-02-09	Reliable Automatic Sprinkl	\$5,768.75		\$5,768.75
18IWT01-02-10	BorgWarner	\$5,696.65		\$5,696.65
18IWT01-02-11	Itron	\$18,124.50		\$18,124.50
18IWT01-02-12	Greenfield Industries	\$15,500.00		\$15,500.00
18IWT01-02-13	KeyMark	\$15,651.00		\$15,651.00
Total:		\$187,020.00	\$ 221.25	\$186,798.75

	Rapid Response IWT Grants											
Grant #	Company	Awarded	Spe	ent	Bala	ance	Status					
17RRIWT14	Patriot Automation	\$53,840.00	\$	44,984.44	\$	8,855.56	FINAL					
18RRIWT06	Lakeside Steel and Machine	\$44,550.00	\$	13,500.00	\$	31,050.00	ONGOING					

PY19 OJT Summary

Adult 2810

Contract Number	Name	Assigned CM	Enrollment Code	State ID	Employer	County	Start Date	End Date	Completion	Training Hours	Hourly Wage Rate	Reimbursm ent Rate	Maximum Reimbursem ent	Deobligated	Ending Amount	PAID
08082019-4112			Adult	3448607	MST Concrete Products Inc.	Pickens	8/8/20119	10/31/2019		480	\$12.50	75%	\$4,500.00		\$4,500.00	
08122019-2880			Adult	3407022	Patriot Automation	Anderson	8/12/2019	11/4/2019		480	\$18.00	75%	\$6,480.00		\$6,480.00	

Budget	Remaining
\$32,000.00	\$21,020.00

Anderson	\$6,480.00	59%
Pickens	\$4,500.00	41%
Oconee		0%

Hours	Average
Trained	Wage
960	\$15.25

Obligated	Deobligated	Net Amount	Paid	Balance
\$10,980.00	\$0.00	\$10,980.00		\$0.00
Net Obligated	\$10,980.00			

DW 2820

Contract Number	Name	Assigned CM	Enrollment Code	State ID	Employer	County	Start Date	End Date	Total Training Hours	Hourly Wage Rate	Maximum Reimburse ment	Ending Amount	PAID	Balance

Budget	Remaining
	\$0.00

Anderson	\$0.00	#DIV/0!
Pickens	\$0.00	#DIV/0!
Oconee	\$0.00	#DIV/0!

Hours Trained	Average Wage
0	#DIV/0!

l otal Obligated	l otal Deobligated	Net Amount	Paid	Balance
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Net Obligated	\$0.00			



PY2019 SC Works Center Schedule

Early Closures for Staff Training and Special Circumstances

<u>Date</u>	<u>Time</u>	Locations	Reason
Friday, August 23, 2019	11:30am	All Locations	Staff Training: Partner Programs
Thursday, August 29, 2019	Noon	Clemson only	Special Circumstance*
Friday, October 18, 2019 **Training day cancelled**	All Day	All Locations	REGULAR SCHEDULE
Friday, November 22, 2019	Noon	All Locations	Staff Training: SC Works Policies and Procedures Annual Thanksgiving meal**
Friday, April 3, 2020	11:30am	All Locations	Staff Training: Sensitivity and Etiquette Training

^{*}Clemson University's first home game - traffic concerns for the Clemson SC Works Center.

Notices to the public will be posted well in advance of the early closures.

Approved at the WorkLink WDB Board Meeting on June 5, 2019. Revised schedule approved by Executive Committee July 2019.

^{**}All Board members are invited to join us for lunch at 12:30pm.

June 26, 2019

Mr. Alex Reed Chief of Program Services – Eastern Region Eckerd Workforce Services 100 N. Starcrest Drive Clearwater, FL 33765

Re: PY 19 Grant Awards for WIOA Operator and Ad/DW Program Services

Dear Mr. Reed:

The WorkLink Workforce Development Board voted to award our grants for WIOA Operator and Adult/Dislocated Worker program services (authorized under Title 1-B of the Workforce Innovation and Opportunity Act of 2014) to Eckerd Workforce Services on June 5, 2019.

Please allow this letter to serve for the following reasons:

- 1. To confirm that WorkLink Workforce Development Board intends to award grant numbers 19A295E1 & 19D295E1 for the PY19 in the total amount of \$724,000.
- 2. To confirm that WorkLink Workforce Development Board intends to award grant numbers 19A995E1 & 19D995E1 for the next year PY19 in the total amount of \$95,000.
- 3. To confirm authorization for Eckerd Workforce Services to incur generally accepted program costs against the above cited grant extensions not to exceed:
 - \$300,000 in Adult funds (for Operator and Program);
 - \$88,285 in Dislocated Worker funds (for Program); and
 - \$10,465 in Dislocated Worker funds (for Operator)

until the fully executed contracts and budgets are completed. Eckerd Workforce Services should adhere to the budgeted line items approved by the WorkLink Board on June 5, 2019.

Funding amounts outlined in item number 3 should be considered obligated to Eckerd Workforce Development Services as of the issuance date of this letter, June 26, 2019.

WorkLink Workforce Development Board receives only a small portion of their WIOA funding for the first quarter of the new year. The service provider should not make any large purchases at this time.

It is very important that the Service Provider understands that expenditures occurring between July 1, 2019 and September 30, 2019 may not be paid with funds received after October 1, 2019. WorkLink WDB has made available to the contractor what is available to the WDB during this timeframe. Therefore, the total amounts listed in number three of this letter MUST be adhered to; WorkLink WDB will not reimburse the Service Provider for any costs over the funding limits set forth in this letter. Please notify us immediately if costs reach 90% or greater of the totals listed above in number three.

4. To confirm that WorkLink Workforce Development Board intends to award the remaining grant amount upon receipt of the final PY19 Notice of Funds Authorized (NFA) for Adult and Dislocated Worker.

A proud partner of the American Job Center network

An Equal Opportunity Employer/Program. Auxiliary aids and services are available upon request to individuals with disabilities.

- a. If an unforeseen reduction occurs in the NFA due to DOL or DEW recalculation of awards, Eckerd Workforce Services may see a reduction as well.
- b. WorkLink WDB anticipates receiving the final PY19 NFA October 1; however, historically WorkLink WDB has seen delays in the receipt of NFAs.
- c. Eckerd Workforce Services should monitor expenditures closely until Grant Awards can be finalized.

The WorkLink Workforce Development Board appreciates your interest in providing services in the WorkLink Workforce Development Area, and we look forward to working with your organization in the immediate future.

If you have questions or need assistance, please call Trent Acker at 864-646-1458.

Sincerely,

Steven R. Pelissier, Executive Director SC Appalachian Council of Governments

Trent Acker, WorkLink Executive Director CC: Stephanie Collins, WorkLink WDB Chair

Attachments:

- Board Approved PY19 Adult/DW Program Services Budget
- Board Approved PY19 WIOA Operator Budget
- Statement of Work PY19 WIOA AD/DW Program Services
- Statement of Work PY19 WIOA Operator
- WIOA Terms and Conditions
- WIOA Terms and Conditions Local Addendum

Acknowledgement of Receipt:

Randall Luecke

Jusche 6-27-19
Date Chief Financial Officer

Eckerd Workforce Services

WorkLink Workforce Investment Area

GRANT BUDGET SUMMARY

Service Provider Eckerd Workforce Development Contract # 19A995E1 & 19D995E1

Project/Activity SC Works One Stop Operator Funding Source One Stop Operator Modification # Original

CATEGORIES	ADULT	DLW	Administration	Δdr	Non- Administration		tal Budget Amount
STAFF COSTS (Salaries & Fringe Benefits)	\$ 66,888	\$ 9,121		\$	76,009	\$	76,009
OPERATING COSTS	\$ 5,452	\$ 743		\$	6,195	\$	6,195
TRAINING COSTS	\$ -	\$ -		\$	_	\$	_
		,					
SUPPORTIVE SERVICE COSTS	\$ -	\$ -		\$	-	\$	-
Training Fees/Professional Fees/ Profit	\$ 502	\$ 68		\$	570	\$	570
Indirect Costs	\$ 10,759	\$ 1,467		\$	12,226	\$	12,226
Total Budget Costs	\$ 83,600	\$11,400	\$ -	\$	95,000	\$	95,000
Percentage of Budget	88%	12%			100%		
Cost Limitations			2% Maximum	At	least 98%		100%

WorkLink Workforce Investment Area

COST AND PRICE ANALYSIS WORKSHEET

Service Provider	Eckerd Work	force Develop	pment			C	ontract #		19A	995E1 &	19D995E1				
Project/ Activity	SC Works 0	One Stop Operator				Fundin	Funding Source One Stop Operat			erator		Mod	Modification #		Original
				STAFF	- & II	NDIRECT	COST -	вu	DGET SUI	MMARY					
SALARIES, FRINGE BE	NEFITS, &	INDIRECT	COST				Δ.	ADU	DULT		DLW	ADMI	NISTRATION	ADM	NON- NISTRATION
Staff Salaries: Position Title		Salary Per Month	No. of Months	% of Time		TOTAL MOUNT	%		Amount	%	Amount	%	Amount	%	Amount
VP Operations															
Fiscal Account Rep															
Operations Director															
One Stop Manager															
								_			-				
TOTAL SALARIES					\$	59,463.45		\$	52,327.83		\$ 7,135.61				\$ 59,463.45
FRINGE BENEFITS:															
FICA	\$	59,463.45	Х	7.65%	\$	4,548.95	88.00%	\$	4,003.08	12.00%	\$ 545.87			100%	\$ 4,548.95
Unemployment	\$	59,463.45	Х	0.60%	\$	356.78	88.00%	\$	313.97	12.00%	\$ 42.81			100%	\$ 356.78
Workers Comp	\$	59,463.45	Χ	0.75%	\$	445.98	88.00%	\$	392.46	12.00%	\$ 53.52			100%	\$ 445.98
Retirement (403b Match)	\$	59,463.45	Х	2.00%	\$	1,189.27	88.00%	\$	1,046.56	12.00%	\$ 142.71			100%	\$ 1,189.27
Healthcare	\$	59.463.45	X	16.82%	\$	10.004.54	88.00%	\$	8.804.00	12.00%	\$ 1,200.54			100%	\$ 10.004.54

TOTAL FRINGE BENEFITS

INDIRECT COST:

TOTAL COST

82,774.24

\$

16,545.52

14,560.06

\$

12,225.76 88.00% **\$ 10,758.66** 12.00% **\$**

28,771.28 88.04% **\$ 25,318.72** 11.96% **\$**

1,985.46

1,467.09

3,452.55

16,545.52

12,225.76

28,771.28

100% \$

100% \$

Each position must be supported by a job description.

A complete "Per Person" cost analysis must be completed and attached as an Exhibit.

A current copy of your "Indirect Cost Rate" as approved by your Cognizant Agency and description of the costs covered must be attached to the budget as an Exhibit

WorkLink Workforce Investment Area

COST AND PRICE ANALYSIS WORKSHEET

Service Provider	Eckerd Workforce Development	Contract #	19A995E1 & 19D995E	:1	
Project/Activity	SC Works One Stop Operator	Fund Source	One Stop Operator	Modification #	Original

					Non-	
Categories & Line Items	1	otal Cost	ADULT	DLW	Adm	inistration
OPERATING COSTS						
Facility Rent, Utilities, Maintenance, etc.	\$	-	\$ -	\$ -	\$	-
Staff Expendable Supplies & Materials	\$	1,058	\$ 931	\$ 127	\$	1,058
Program Outreach Expenses (Brochures, Flyers, etc.)	\$	-	\$ -	\$ -	\$	-
Copy & Print Expenses	\$	769	\$ 677	\$ 92	\$	769
Communications (Phone, Fax, Internet, etc.)	\$	1,008	\$ 887	\$ 121	\$	1,008
Staff Travel						
Local Mileage cost	\$	1,985	\$ 1,747	\$ 238	\$	1,985
Non-Local Mileage cost	\$	-	\$ -	\$ -	\$	-
Non-Local Per Diem/Lodging Cost	\$	800	\$ 704	\$ 96	\$	800
Staff Taining / Technical Services Costs (Conf, Training, Back Ground Chk						
etc.)	\$	575	\$ 506	\$ 69	\$	575
Non-Expendable Equipment Purchases (Computers, software, etc.)						
Non-Expendable Equipment Purchases (Computer Leases)	\$	-	\$ -	\$ -	\$	-
Wide Area Network (WAN) Equipment and Computer Software	\$	-	\$ -	\$ -	\$	-
Postage (Stamps, FedEx, etc.)	\$	-	\$ -	\$ -	\$	-
TOTAL OPERATING COSTS	\$	6,195	\$ 5,452	\$ 743	\$	6,195
TRAINING COSTS						
WI Customer Supplies & Materials Costs	\$	-	\$ -	\$ -	\$	-
WI Customer Book Costs	\$	-	\$ -	\$ -	\$	-
WI Customer Credential Exam Fees (C.N.A., GED, TABE, WorkKeys, etc.)	\$	-	\$ -	\$ -	\$	-
WI Customer Individualized Training Costs						
Tuition Cost (Adult Education Skill Upgrade & GED)	\$	-	\$ -	\$ -	\$	-
Other Individualized Training Cost (TCTC Pre-Employment Workshops)	\$	-	\$ -	\$ -	\$	-
Individual Training Account/Voucher Cost	\$	-	\$ -	\$ -	\$	-
WI Customer On-the-Job Training Costs						
Reimbursable Wages	\$	-	\$ <u> </u>	\$ <u> </u>	\$	-
TOTAL TRAINING COSTS	\$	-	\$ -	\$ -	\$	-
SUPPORTIVE SERVICES COSTS						
WI Customer Incentives (Youth Only)	\$	-	\$ -	\$ -	\$	-
WI Customer Transportation Costs	\$	-	\$ -	\$ -	\$	-
WI Customer Childcare Costs	\$	-	\$ -	\$ -	\$	-
Training Support Materials (Uniforms, Drug Screens, Background Checks, e	\$	-	\$ -	\$ -	\$	-
WI Customer Emergency Assistance (Rent, Car Repair, etc.)	\$	-	\$ -	\$ -	\$	-
Laptop Incentive (Youth Only)	\$	-			\$	-
TOTAL SUPPORTIVE SERVICES COSTS	\$	-	\$ -	\$ -	\$	-
TRAINING/PROFESSIONAL FEES/PROFIT						
Profit (Professional Fee - 5%) Can be tied to Performance	\$	-	\$ -	\$ -	\$	-
General Liability Insurance	\$	570	\$ 502	\$ 68	\$	570
TOTAL FEES / PROFIT COSTS	\$	570	\$ 502	\$ 68	\$	570

^{*} A Complete cost and price analysis of Actual/Projected cost must be attached to the budget as an Exhibit

WorkLink Workforce Investment Area

GRANT BUDGET SUMMARY

Service Provider Eckerd Workforce Development Contract # 19A295E1 & 19D295E1

Project/Activity SC Works Adult-DW Services Funding Source WIOA Adult & DLW Formula Funds Modification # Original

CATEGORIES		ADULT		DLW	Administration	Adı	Non- ministration	Т	otal Budget Amount
STAFF COSTS (Salaries & Fringe Benefits)	\$	265,163	\$	66,291		\$	331,453	\$	331,453
OPERATING COSTS	\$	29,589	\$	7,397		\$	36,986	\$	36,986
OFERATING COSTS	Ψ	29,309	Ψ	7,597		Ψ	30,300	Ψ	30,300
TRAINING COSTS	\$	228,782	\$	57,195		\$	285,977	\$	285,977
SUPPORTIVE SERVICE COSTS	\$	7,600	\$	1,900		\$	9,500	\$	9,500
Training Fees/Professional Fees/ Profit	\$	3,475	\$	869		\$	4,344	\$	4,344
Indirect Costs	\$	44,591	\$	11,148		\$	55,739	\$	55,739
Total Budget Costs	\$	579,200	\$	144,800	\$ -	\$	724,000	\$	724,000
Percentage of Budget		80%		20%			100%		
Cost Limitations				•	2% Maximum	A	t least 98%		100%

WorkLink Workforce Investment Area

COST AND PRICE ANALYSIS WORKSHEET

Service Provider _	Eckerd Workforce Development	Contract #	19A295E1 & 19D295E1			
Project/ Activity	SC Works Adult-DW Services	Funding Source	WIOA Adult & DLW Formula Funds	Modification #	Original	

Staff Salaries: Per Month Months Time TOTAL AMOUNT Months
Position Title Per Month Months Time AMOUNT % Amount % Amount % Amount % A
OTAL SALARIES \$ 250,446.52 \$ 200,357.22 \$ 50,089.30 \$
FRINGE BENEFITS:
TOO 40 FO V 7 CFU 0 40 FO 40 9000 0 45 007 00 00 00 0 0 000 0 0 000 0 0 0 000 0 0
TICA \$ 250,446.52 X 7.65% \$ 19,159.16 80.00% \$ 15,327.33 20.00% \$ 3,831.83 100% \$
nemployment \$ 250,446.52 X 0.60% \$ 1,502.68 80.00% \$ 1,202.14 20.00% \$ 300.54 100% \$

80.00% \$

80.00% \$

44,591.35

309,754.00

20.00% \$

20.00% \$

11,147.84

77,438.50

100% \$

100% \$

55,739.19

387,192.49

Each position must be supported by a job description.

RATE

INDIRECT COST:

TOTAL COST

A complete "Per Person" cost analysis must be completed and attached as an Exhibit.

377,381.11

A current copy of your "Indirect Cost Rate" as approved by your Cognizant Agency and description of the costs covered must be attached to the budget as an Exhibit

\$

55,739.19

387,192.49

14.77%

WorkLink Workforce Investment Area

COST AND PRICE ANALYSIS WORKSHEET

Service Provider	Eckerd Workforce Development	Contract #_	19A295E1 & 19D295E1		
Project/Activity	SC Works Adult-DW Services	Fund Source	WIOA Adult & DLW Formula Funds	Modification #	Original

Categories & Line Items	1	otal Cost	ADULT		DLW	Adr	Non- ninistration
OPERATING COSTS							
Facility Rent, Utilities, Maintenance, etc.	\$	-	\$ -	\$	-	\$	-
Staff Expendable Supplies & Materials	\$	3,994	\$ 3,19	5 \$	799	\$	3,994
Software Licenses	\$	2,200	\$ 1,76	\$	440	\$	2,200
Staff Computers	\$	2,660	\$ 2,12	3 \$	532	\$	2,660
Program Outreach Expenses (Brochures, Flyers, etc.)	\$	660	\$ 52	3 \$	132	\$	660
Copy & Print Expenses	\$	3,050	\$ 2,44	\$	610	\$	3,050
Communications (Phone, Fax, Internet, etc.)	\$	7,740	\$ 6,192	2 \$	1,548	\$	7,740
Staff Travel							
Local Mileage cost	\$	7,252	\$ 5,80	2 \$	1,450	\$	7,252
Non-Local Mileage cost	\$	-		\$	-	\$	-
Non-Local Per Diem/Lodging Cost	\$	3,500	\$ 2,800) \$	700	\$	3,500
		·					·
Staff Training	\$	4,000	\$ 3,20	\$	800	\$	4,000
Staff Background Checks	\$	1,000	\$ 80	\$	200		
Non-Expendable Equipment Purchases (Computers, software, etc.)							
Non-Expendable Equipment Purchases (Computer Leases)	\$	-	\$ -	\$	-	\$	-
Wide Area Network (WAN) Equipment and Computer Software	\$	-	\$ -	\$	-	\$	-
Postage (Stamps, FedEx, etc.)	\$	930	\$ 74		186	\$	930
TOTAL OPERATING COSTS	\$	36,986	\$ 29,589	\$	7,397	\$	35,986
TRAINING COSTS							
WI Customer Supplies & Materials Costs	\$	-	\$ -	\$	-	\$	-
WI Customer Book Costs	\$	-	\$ -	\$	-	\$	-
WI Customer Credential Exam Fees (C.N.A., GED, TABE, WorkKeys, etc.)	\$	3,000	\$ 2,400	\$	600	\$	3,000
WI Customer Individualized Training Costs		·					·
Tuition Cost (Adult Education Skill Upgrade & GED)	\$	-	\$ -	\$	-	\$	-
Other Individualized Training Cost (TCTC Pre-Employment Workshops)	\$	-	\$ -	\$	-	\$	-
Individual Training Account/Voucher Cost	\$	279,977	\$ 223,982	2 \$	55,995	\$	279,977
Client Verifications	\$	3,000	\$ 2,40	\$	600	\$	3,000
WI Customer On-the-Job Training Costs							
Reimbursable Wages	\$	-	\$ -	\$	-	\$	-
TOTAL TRAINING COSTS	\$	285,977	\$ 228,782	\$	57,195	\$	285,977
SUPPORTIVE SERVICES COSTS							
WI Customer Incentives (Youth Only)	\$	-	\$ -	\$	-	\$	-
WI Customer Transportation Costs	\$	6,000	\$ 4,800	\$	1,200	\$	6,000
WI Customer Childcare Costs	\$	1,500			300		1,500
Training Support Materials (Uniforms, Drug Screens, Background Checks, etc.)	\$	-	\$ -	\$	-	\$	-
WI Customer Emergency Assistance (Rent, Car Repair, etc.)	\$	2,000	\$ 1,600		400	\$	2,000
TOTAL SUPPORTIVE SERVICES COSTS	\$	9,500	\$ 7,600	_		\$	9,500
TRAINING/PROFESSIONAL FEES/PROFIT	Ė	.,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Ť	,		.,
	¢		\$ -	¢.		¢	
Profit (Professional Fee - 5%) Can be tied to Performance	\$	- 4.044	*	\$	-	\$	- 4 2 4 4
General Liability Insurance	\$				869	\$	4,344
TOTAL FEES / PROFIT COSTS * A Complete post and price analysis of Actual/Designed goest must be attacked.	\$	4,344	\$ 3,475	\$	869	\$	4,344

^{*} A Complete cost and price analysis of Actual/Projected cost must be attached to the budget as an Exhibit

WorkLink Workforce Investment Area

PARTICIPANT FLOW BASIS & PROJECTIONS

Service Provider	Eckerd Workforce Development	Contract #	19A295E1 & 19D295E1
Project Activity	SC Works Adult-DW Services	Fund Source	WIOA Adult & DLW Formula Funds
. reject ricarity			
Mod#	Original		

PY18 Actuals Basis

F110 Actuals Dasis	Adult	[Dislocated Worker	Total
PY18 Actual Budget Expenditure	\$ 775,008.00	\$	67,392.00	\$ 842,400.00
PY18 Non-WIOA Training Funds	\$ 136,933.72	\$	11,907.28	\$ 148,841.00
PY18 Total Program Expenditure	\$ 911,941.72	\$	79,299.28	\$ 991,241.00
PY18 New Enrollments	196		21	217
PY17 Carryovers to PY18	138		15	153
PY18 Active Follow-up	170		18	188
PY18 Total Served	504		54	558
PY18 Cost per Participant	\$ 1,809.41	\$	1,468.51	
PY19 Contract Totals (90% of Contract)	\$ 651,600.00	\$	72,400.00	\$ 724,000.00
PY19 Non-WIOA Training Funds	\$ 112,500.00	\$	12,500.00	\$ 125,000.00
PY19 Planned Program Expenditure	\$ 764,100.00	\$	84,900.00	\$ 849,000.00
PY19 Contract Totals divided by PY18 Cost				
Per Participant equals PY19 Service Levels	422		58	480
	Clients Served			
Period	Adult		DW	Total
PY19 Active Follow-up as of 7/1/2019	167		16	183
PY19 Carryovers from PY18 as of 7/1/2019	138		14	152
PY19 New Enrollment Plan by Month	197		19	216
July-19	16		1	
August-19	17		2	
September-19	17		1	
October-19	17		2	
November-19	17		1	
December-19	17		2	
January-20	17		1	
February-20	16		2	
	16		1	
March-20	10			
March-20 April-20	16		2	
			2	
April-20	16			
April-20 May-20	16 16		2	551
April-20 May-20 June-20	16 16 15		2	551

Based on PY18 Mod-2 & Rapid Response

Based on PY18 Estimate of \$148,841.00 with \$124,034.50 used through April 2019

WORKFORCE INVESTMENT BOARD

WorkLink Workforce Investment Area

PARTICIPANT FLOW BASIS & PROJECTIONS

Service Provider	Eckerd Workforce Development	Contract #	19A295E1 & 19D295E1
Project Activity	SC Works Adult-DW Services	Fund Source	WIOA Adult & DLW Formula Funds
Mod#	Original		

PY18 Actuals Basis

PY18 Actuals Basis	Adult	ı	Dislocated Worker	Total
PY18 Actual Budget Expenditure	\$ 775,008.00	\$	67,392.00	\$ 842,400.00
PY18 Non-WIOA Training Funds	\$ 136,933.72	\$	11,907.28	\$ 148,841.00
PY18 Total Program Expenditure	\$ 911,941.72	\$	79,299.28	\$ 991,241.00
PY18 New Enrollments	196		21	217
PY17 Carryovers to PY18	138		15	153
PY18 Active Follow-up	170		18	188
PY18 Total Served	504		54	558
PY18 Cost per Participant	\$ 1,809.41	\$	1,468.51	
PY19 Contract Totals (90% of Contract)	\$ 651,600.00	\$	72,400.00	\$ 724,000.00
PY19 Non-WIOA Training Funds	\$ 112,500.00	\$	12,500.00	\$ 125,000.00
PY19 Planned Program Expenditure	\$ 764,100.00	\$	84,900.00	\$ 849,000.00
PY19 Contract Totals divided by PY18 Cost			,	,
Per Participant equals PY19 Service Levels	422		58	480
	Clients Served	ı		
Period	Adult		DW	Total
PY19 Active Follow-up as of 7/1/2019	167		16	183
PY19 Carryovers from PY18 as of 7/1/2019	138		14	152
PY19 New Enrollment Plan by Month	197		19	216
July-19	16		1	
August-19	17		2	
September-19	17		1	
October-19	17		2	
November-19	17		1	
December-19	17		2	
January-20	17		1	
February-20	16		2	
March-20	16		1	
4 !! 44	16		2	
April-20	40		2	
April-20 May-20	16			
,	16		2	
May-20			49	551
May-20 June-20	15			551

Based on PY18 Mod-2 & Rapid Response Based on PY18 Estimate of \$148,841.00 with \$124,034.50 used through April 2019

Participant Cost Rate Tool

Purpose:

To calculate the participant cost rate as of the latest Financial Status Reports (FSRs).

Instructions:

Enter the applicable amounts calculated.	in the I	blue shaded a	reas	from the previo	us J	une F	SRs and curren	nt FSI	Rs. Using these f	figure	es, the participant c	ost	rate will be
Participant Cost Rate	3	3.97%											
			Jur	ne 2018 FSRs - P	rogr	am \	/ear 2017 Adult	and	l DW				
		Ad	lult				D	W			RRA Grant		Total
		PY		FY			PY		FY		PY		
Total Participant costs (17f)	\$	75,626.00	\$	68,538.00		\$	19,501.00	\$	166,521.00			\$	330,186.00
Total Program Costs (18)	\$	91,230.00	\$	375,890.00		\$	96,109.00	\$	252,102.00			\$	815,331.00
				t Recent FSRs -	Prog	gram			d DW				
		Ad	lult				D	W			RRA Grant		Total
		PY		FY			PY		FY		PY		
Total Participant costs (17f)	\$	75,626.00	\$	138,539.00		\$	19,501.00	\$	287,301.00			\$	520,967.00
Total Program Costs (18)	\$	91,230.00	\$	625,202.00		\$	106,787.00	\$	602,082.00			\$	1,425,301.00
			Mos	t Recent FSRs -	Prog	gram	Year 2018 Adu	ılt ar	id DW				
		Ad	lult				D	W			RRA Grant		Total
		PY		FY			PY		FY		PY		
Total Participant costs (17f)	\$	17,462.00	\$	124,261.00		\$	6,532.00	\$	50,674.00		\$ 18,391.00	\$	217,320.00
Total Program Costs (18)	\$	94,015.00	\$	269,324.00		\$	47,761.00	\$	142,790.00		\$ 37,579.00	\$	591,469.00

Provider name:	Provider website:	Primary phone:	Signature authority:	Physical address:	Within 150 miles of Clemson	Program name:	Program description:	Class format:	Certification type:	Total Cost:	In demand	In WorkLink Industry	Industry
Construction Training Center LLC	http://www.ctcworks.com	8.034E+09	John Cammon	7355 Garners Ferry Road, Columbia, SC 29209	Yes	Drywall	The Drywall program is a fast-paced training option for those who desire to be NCCER certified in Core and Level 1 Drywall. NCCER's curriculum in Drywall teaches trainees to install and finish drywall. Graduates can expect to apply for entry-level positions in residential and commercial projects. Dry Wallers earn an average of \$41,620 per year and \$20.01 per hour as of May 2011, according to the US Bureau of Labor Statistics. Half of the workers in this occupation reported annual salaries between \$30,170 and \$49,040.	Instructor Taught & Lab based	Drywall National Center for Construction Education and Research (NCCER) Construction Training Center Certificate of Completion: Carpentry and Craft laborer	\$4200.00	Yes	Yes	Health Care and Social Assistance
Interactive Business Training	http://www.ibt-sc.com	8.646E+09	Kathy Snizaski	301 Halton Road, Suite D-1 Greenville, SC 29607	Yes	Business Skills Training	Business Skills courses provide each student with valuable understanding of the skills required to be successful in the hiring process and beyond, including the skills necessary to contribute to work teams. These skills may include three of the following: Emotional Intelligence, Communication Skills in the Workplace, Professional Presence, Leadership, Managing Conflict, Negotiation, Effective Time Management, and Analytical Thinking. Please check with your Learning Coach to determine the business skills courses most valuable to your situation.			\$2985.00	Yes	No	Retail Trade
Previously: CCT Business Training													
						Cisco Certified Network Associate (CCNA)	CCNA certification training provides knowledge in network fundamentals, network access, IP connectivity, IP services, security fundamentals, and automation and programmability. This is entry-level certification for an IT environment, but students should have at least 1 year of experience implementing Cisco solutions.	Instructor Taught	Cisco Certified Network Associate (CCNA)	\$5990.00	Yes	Yes	Professional, Scientific, and Technical Services
						CompTIA A+ Certification	CompTIA A+ Certification is the industry standard for launching IT careers in today's digital environment. Training provides the basic knowledge needed to install, configure, and support computer hardware and operating systems. Prepares the student for two (2) CompTIA exams.	Instructor	CompTIA A+ Certification	\$2895.00	Yes	Yes	Professional, Scientific, and Technical Services

Interactive Business Training Cont.d.	CompTIA Network+ Certification	CompTIA Network+ training provides the knowledge and skills needed to plan, install, maintain, and troubleshoot modern networks in an IT environment. This includes physical network components and technologies, logical structures, common protocols, and network security. CompTIA A+ is a prerequisite for this program.	Instructor Taught	CompTIA Network+ Certification	\$2895.00	Yes	Yes	Professional, Scientific, and Technical Services
Previously: CCT Business Training								
	CompTIA Security+ Certification	CompTIA Security+ training provides the basic knowledge needed to plan, implement, and maintain information security in an IT environment. This includes risk management, host and network security, authentication and access control systems, cryptography, and organizational security. CompTIA Network+ is a prerequisite for this class.	Instructor Taught	CompTIA Security+ Certification	\$2995.00	Yes	Yes	Professional, Scientific, and Technical Services
	CompTIA Technical Certification	CompTIA Technical Certification provides extensive preparation for a number of CompTIA certification exams: A+ (Basic), Network+ (Intermediate), and Security+ (Advanced). These certifications are well-respected in the IT environment.	Instructor Taught	CompTIA Technical Certification	\$5990.00	Yes	Yes	Professional, Scientific, and Technical Services
	Information Technology Infrastructure Library (ITIL)	The Information Technology Infrastructure Library (ITIL) classes help students deliver better value by aligning IT service delivery with the needs of the company. Students learn IT business process fundamentals and gain the ability to manage business change, transformation, and growth.	Instructor Taught	ITIL Certification	\$1895.00	Yes	Yes	Professional, Scientific, and Technical Services
	Microsoft Certified Solutions Associate (MCSA)	The Microsoft Certified Solutions Associate (MCSA) certification is intended for people who seek entry-level jobs in an IT environment. The MCSA is available in a number of IT disciplines, including Windows, Windows Server, SQL Server, BI Reporting, and Database Development just to name a few.		Microsoft Certified Solutions Associate (MCSA)	\$2995.00	Yes	Yes	Professional, Scientific, and Technical Services
	Microsoft Certified Solutions Expert (MCSE)	Microsoft Certified Solutions Expert (MCSE) training provides expertise in a number of Microsoft disciplines, including Cloud Platform and Infrastructure, Mobility, Data Management and Analytics, and Productivity. These certifications identify technical competencies that are widely recognizable in an IT environment.	Instructor Taught	Microsoft Certified Solutions Expert (MCSE)	\$2995.00	Yes	Yes	Professional, Scientific, and Technical Services

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	Business Tra	J			Microsoft Office Specialist (MOS)	Microsoft Office Specialist (MOS) classes provide students with the training necessary to understand any one or all of the Microsoft Office programs, including Word, Excel, PowerPoint, Access, and Outlook. To earn this certification, Microsoft requires passing an exam for each desired application.	Instructor Taught	Microsoft Office Specialist (MOS)	\$4140.00	Yes	Yes	Professional Scientific, and Technical Services
Previous!	ly: CCT Busin	ess Training	<u> </u>	1								
					Office Manager or Administrative Assistant	Office Manager or Administrative Assistant courses provide technical training in Microsoft Office applications (Word, Excel, Outlook, PowerPoint, and Access); in addition, a number of business skills courses boost knowledge and understanding in managing a complex office environment.	Instructor Taught		\$3600.00	No	Yes	Professional Scientific, and Technical Services
					Office Manager or Administrative Assistant (English/Spanish	Office Manager or Administrative Assistant (English/Spanish) provides classroom training (in English) for several Microsoft Office applications, including Word, Excel, PowerPoint, Outlook, OneNote; online training (in Spanish) is also provided for these applications. In addition, a number of business skills courses will boost knowledge and understanding in managing a complex office environment.	Instructor Taught		\$3600.00	No	Yes	Professional Scientific, and Technical Services
					Project Management (PMP/CAPM)	The Project Management Professional (PMP/CAPM) classes prepare students for the PMP or CAPM exam in all the relevant PMI concepts, including project initiation, planning, execution, monitoring, and controlling. The course focuses on the most recent version of the PMBOK using updated PMI terminology.	Instructor Taught	Project Management Certification (PMP/CAPM)	\$2995.00	Yes	No	Government
					Workforce Technical Certification	Workforce Technical Certification provides IT training designed to fit the individual's needs and make him/her more marketable in the IT environment. Selection of courses are based on the student's IT experience and current level of knowledge in Information Technology. Price of the program is subject to training courses selected and certifications desired.	Instructor Taught	Certified IT Professional	\$5895.00	Yes	Yes	Professional Scientific, and Technical Services

PSI Project Management, Inc.	http://www.psipm.com	8.649E+09	Roy L. Mathena	202 Latimer Mill Road, Honea Path, SC 29654	Yes	Project Management Training Program For PMP/CAPM Exam Prep and Project Managers	instruction in project planning, risk		Project Management Professional (PMP) or Certified Associate In Project Management (CAPM)		No	No	Government
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Eligible Training Provider List

Current Reasons for Denial:

- 1. Our local area is prioritizing classroom based training for the WorkLink area.
- 2. Training is not within the five in-demand career clusters for the WorkLink area:
 - a. Administrative and Support Services;
 - b. Construction;
 - c. Health Care and Social Assistance;
 - d. Manufacturing;
 - e. Professional, Scientific, and Technical Services;

Nor is it an occupational career exception: CDL training.

- 3. WorkLink Workforce Development Board currently has a moratorium on barbering, cosmetology, nail technician, and horseshoeing for the WorkLink area.
- 4. Training programs do not lead to a recognized post-secondary occupational credential.
- 5. Training costs exceed the maximum amount for the WorkLink area. (Currently, set at \$5,000 per program year and \$10,000 in a lifetime by the WorkLink Board; \$14,000 in a lifetime by the State.)
- 6. Training provider does not offer programs of study within 150 miles of Clemson, SC.

WorkLink

WIOA INSTRUCTION LETTER NO.: PY'16-014 (Replaces Revised PY'16-02)

SUBJECT: Local Supportive Service Policy (Adult and Dislocated Worker Only)

ISSUANCE EFFECTIVE EXPIRATION
DATE: Immediately DATE: Indefinite

PURPOSE: The purpose of this instruction is to establish guidelines for providing supportive services for WIOA participants in the <u>local</u> WorkLink Workforce Innovation and Opportunity Area.

BACKGROUND: The goal of the Workforce Innovation and Opportunity Act is to ensure access for all individuals, of every skill level, the opportunity to pursue the skills, training, and education they need to obtain employment that will lead to financial stability and economic security for themselves and their families. The Act authorizes supportive services for individuals registered in WIOA programs who are receiving WIOA services.

POLICY: The term "Supportive Services" refers to those financial-based or physical accommodations that are reasonable and necessary, and required, in order for a client to participate in activities authorized under Title I of the Workforce Innovation and Opportunity Act (WIOA). In addition, any adult or dislocated worker who is enrolled and receiving WIOA services may be eligible for supportive services if they are unable to obtain assistance from other programs providing such services. Youth participating in WIOA services should follow the Youth Supportive Service policy. In general, supportive services may include needs-related payments, childcare, transportation, housing assistance, and a variety of other related expenses.

Maximum Allowable Limits

• Supportive Services for adults and dislocated workers are available up to a maximum total of \$3,000 per program year.

The availability of and referral to non-WIOA sources is one of the services that must be made available to adults and dislocated workers through the One-Stop delivery system.

The need for supportive services must be considered when developing the Individual Employment Plan (IEP). Recipients of supportive services must be considered low-income. The need for supportive services must be documented in an assessment and in case notes. The case note must document the specific need, the amount to be paid out by the WIOA program, and details regarding a plan for the participant to be self-sufficient if similar situations occur in the future.

WIOA is a payer of last resort and so only if a participant cannot obtain services by other means should WIOA provide supportive services. Case Managers must document in case notes efforts to access non-WIOA sources to justify providing supportive services through WIOA. It will be left to the discretion of the Case Manager that all non-WIOA sources of funding have been exhausted. Also, WIOA participants must check with local agencies regarding emergency relief funds to address any one-time emergency costs.

I. Budgetary Plan

When participants request supportive services, the Case Manager must assist the participant with a budgetary plan to ensure that the participant has the means to pay for the services in the future. The budgetary plan also justifies the need to provide supportive services. This plan and the justification are kept in the participant's hard file and documented in a SC WOS case note.

Example case note:

John Doe called and stated that he did not have money for gas to attend class on Friday. According to his WIOA application, he is considered low-income. The case manager issued a gas card in the amount of \$25 to the participant in order for the participant to attend class. John Doe and the Case Manager discussed his plan to have gas money for next week's class. The Case Manager provided some suggestions on ways to generate income during his classes. John Doe stated that he will host a yard sale on Saturday and will use the money he earned for gas to attend class next week. John also stated that he has an interview for a part-time position at MacDonald's on Monday. He will contact the Case Manager on Tuesday with the results of the interview.

II. Supportive Service Tracking

A Supportive Services Report for each supportive service recipient will be maintained by the SC Works Operator and made available upon request. The SC Works Operator will verify that the maximum amount of funded supportive services is not exceeded. All referrals to partners will be issued through the SCWOS system and a hard copy will be provided to participants.

III. Supportive Service Payment Overview

All supportive service assistance payments issued on behalf of WIOA enrolled participants within the Worklink Workforce Innovation and Opportunity Area will be issued on the basis of an established and documented need, identified as follows:

- a. Supportive Service assistance payments are limited to the amount necessary to satisfy the emergency and permit the WIOA enrolled participants to continue or complete the applicable WIOA activity. Payments cannot exceed \$3,000 during a program year without written approval of the Administrative Entity.
- b. A supportive service need that was identified during Assessment.
- c. A need that is identified due to an emergency occurring after the individual became a WIOA enrolled participant. Payments can only be made toward relief of situations continuing after the individual becomes a WIOA enrolled participant and cannot be made retroactive.

d. With the exception of transportation reimbursement, all supportive service assistance payments will be issued directly to the vendor providing the needed assistance or service to the WIOA enrolled participants (i.e. childcare provider, automotive repair shop, gas or electric utility company, etc.) Under no circumstances will supportive services assistance payments be made directly to the WIOA enrolled participants.

IV. Who May Receive

Those who may receive supportive service assistance payments include those who meet the following criteria:

- a. Those who are determined low-income, as described in Table 1 of the current WIOA 70 percent LLSIL, as outlined in the current Instruction Letter: Update for WIOA Family Income and Self-Sufficiency Guidelines. Note: Initial determination for Supportive Services will be based on low-income status as notated on the Eligibility Determination application for WIOA assistance. If a participant is not low-income at the time of application, a participant may re-apply for supportive services after six months. (WIOA staff should use the same procedures as that of Eligibility Determination to determine low-income.)
- b. Those who are actively participating in a WIOA activity, that requires travel for more than one day in length, for which he or she may not otherwise be able to continue or complete without supportive services assistance. There must be at least one open activity in SCWOS.
- c. Those who have established a supported or documented allowable need for assistance.
- d. Those who have presented documentation or evidence that all other reasonable means for getting non-WIOA assistance/support have been exhausted.
 - i. For childcare assistance applicant must have proof of ABC Voucher eligibility determination
 - ii. For transportation applicant must have proof of valid driver's license
 - iii. For car repairs applicant must provide two quotes from licensed repair facilities and proof of ownership (i.e., name listed as a driver on insurance, registration, car title, etc.)

V. Allowable Supportive Services for WIOA Participants in Career or Training Services For both adult and dislocated worker services

Medical Assistance – Limited funding is available to provide medical services required for an individual to participate in intensive services and/or training also to obtain or retain unsubsidized employment. Payments for medical assistance should be made to the provider not the participant. The maximum amount that can be paid per participant is \$500 during participation in the program.

Allowable Medical Assistance

- Pre-employment/training physicals required by an employer or training program
- Immunizations
- Pre-employment drug tests
- Dental extractions and dentures
- Eyeglasses but not contact lenses or any type of eye surgery

Hearing devices

<u>Work Clothing or Uniforms</u> – Supportive Service funding can be provided for work clothing or uniforms required but not paid by an employer or training program. Clothing and uniforms include steel-toed shoes, hard hats, smocks, etc. Individuals needing general-purpose clothing should be referred to a community clothes bank or other agency. The maximum amount for work clothing is \$250 during participation in the program.

<u>Training-Related Equipment</u> - Pays for training related equipment not already covered, such as books and supplies.

<u>Background Checks</u> – Pays for background checks, such as, motor vehicle records check, criminal records (SLED), etc. when required by the occupation or employer.

<u>Expungements</u> - Assistance for an expungement may be offered in situations where a single offense is prohibiting a participant from obtaining employment and the participant in unable to pay for expungement his or herself. In determining whether or not to provide expungement assistance, the case manager should consider whether or not the participant will be employable upon the conclusion of the expungement process and any career and training services they may be participating in. The following conditions must exist:

- 1. The participant must first complete the expungement application and submit the expungement application to the solicitor's office. Participant must then provide to the case manager confirmation from the solicitor's office that the offense is eligible for expungement.
- 2. Assistance is limited to a one-time payment made to the solicitor's office.
- 3. Assistance is capped at \$500. If total costs of the expungement is more than \$500, participant would need to pay any difference to the solicitor's office and provide confirmation of this payment.

<u>Test fees</u> - Pays for fees related to obtain certification, such as real estate license, driver's license, GED fees, etc. This is only for participants not enrolled in a training activity.

<u>Driver's Training</u> - Pays for driver's training. This does not include CDLs.

One-time Emergency Costs* -

Minor Car Repair - Minor Car Repair should not exceed \$500.00.

Utilities - Pays for electric, water or gas bill. Excludes telephone bills.

Housing - Pays for housing cost, such as rent. Mortgage payments may not be paid with WIOA funding.

*One-time emergency costs exceeding \$1,000.00 must be approved by the Administrative Entity.

<u>Childcare or Dependent Care</u> – Participants who have out-of-pocket expenses associated with attending training/activities may receive childcare assistance. Reimbursements are linked to attendance - if a participant is absent from training, a reimbursement may not be made for that day. For childcare supportive service assistance, vendor agreements and invoices are required documentation that must be kept the in the participant's hard file.

\$25 a day for pre-school children \$10 a day for school-age children 12 years old and younger and for dependent adults

In addition to those that are determined low-income, those that are unemployed, but not low income and when the supportive service is requested, are eligible for transportation assistance, as described under Direct Transportation and Transportation Reimbursement of this policy, so long as there is a documented need in the case notes of the participant's file.

<u>Direct Transportation</u> – If a participant is unable to attend an activity or training because he or she lacks a driver's license and/or access to a car, the case manager may provide or procure transportation. Transportation will be provided temporarily while participants make a transition plan to provide their own transportation. Bus and other fare fees are allowable costs.

Case managers should consider cost when procuring transportation. Public transportation should be utilized when available. Arrangements may be made with other agencies that transport participants and for-profit businesses may be utilized. The grantee should have an agreement with the transportation provider specifying the cost and billing arrangements. Grantees may choose to pay private individuals selected by participants to provide transportation. Prior to using a private individual to provide transportation, the grantee must verify the individual has a valid driver's license and insurance.

<u>Transportation Reimbursement</u> – Participants not receiving direct transportation services may receive transportation assistance to help defray the out-of-pocket expenses associated with activities/training. For those (1) attending approved training full-time, (2) not receiving other transportation funds from partner programs, and (3) traveling more than 10 miles one way to a training provider, reimbursement will be \$10 per day for up to 40 miles, \$15 per day for up to 80 miles, and \$20 per day for up to 120 miles of training attended. An authorized training instructor must sign the attendance sheet prior to reimbursement.

VI. Allowable Needs-Related Payments (NRP) for WIOA Participants in Career or Training Services

For both adult and dislocated worker services – can be received in conjunction with other supportive service payments and is subject to the \$3,000 supportive service cap per year

NRP may be provided to unemployed adults and dislocated workers if the eligible client has been enrolled in an allowable training activity.

NRP are available for adults and dislocated workers who meet the following criteria:

- A. Specific eligibility requirements for adults
 - 1. Must be unemployed:
 - 2. Does not qualify for, or has ceased to qualify for, Temporary Assistance for Needy Families (TANF) or unemployment compensation; and
 - 3. Must be enrolled in a program of training services under WIOA/TAA.

Adult and Dislocated Worker Program Needs-Related Payments — Eligible adults and dislocated workers may be certified to receive a needs-related payment in the amount of \$2.50 per hour for active participation in training services (not to exceed a weekly maximum of \$100). Time and attendance sheets are to be used to ensure adequate participation in training services and are to be submitted along with each needs-related payment request. Please note this applies to adults and dislocated workers who do not qualify for the receipt of weekly unemployment insurance (UI) payments or Trade Readjustment Assistance (TRA) at the point of registration in the WIOA program. Adults and dislocated workers who were receiving UI payments or TRA at the point of registration in WIOA but exhaust such assistance may be certified eligible to receive a *Continuance Needs-Related Payment*.

The amounts to be paid are based on a set rate only for the actual number of hours the client is enrolled and/or participating in a training activity. All documentation and eligibility determination is the sole responsibility of the Intensive Services Provider.

- B. Specific eligibility requirements for <u>dislocated workers</u>
 - 1. Must be unemployed; and
 - 2. Have ceased to qualify for unemployment compensation or trade readjustment allowance under TAA or NAFTA-TAA, and
 - 3. Must be enrolled in a program of training services under WIOA/TAA.

Continuance Needs-Related Payment — Eligible adults and dislocated workers who exhaust UI payments or TRA after registration in the WIOA program may receive a weekly payment up to the amount received under UI or TRA for active participation in training services, not to exceed \$100 per week. This may enable the participant to continue receiving the same level of income maintenance as when they first entered the program. The participant must provide proof of the status of their UI or TRA weekly payment amount during the needs-related payment certification appointment. Time and attendance sheets are to be used to ensure adequate participation in training services and are to be submitted along with the needs-related payment request. NOTE: In order to qualify for this type of needs-related payment, the WIOA customer is required to attend 100% of approved training each week.

Needs-related payments are not wages but training payments used to assist participants with related costs for participating in training services. Needs-related payments are not subject to tax withholdings.

The case manager and participant must complete the Needs Related Payment Approval to document the need. In the event a waiver is required, this completed form is to be submitted with the waiver request.

VIII. Supportive Services NOT Allowable for WIOA Participants

- a. Legal or punitive services costs, which includes child support or driver's license reinstatement fees.
- b. Payments for food or food items.
- c. Payments for automobile payments, insurance, taxes, and tags.
- d. Personal debt or obligation that occurred before WIOA registration.

ACTION: WorkLink Workforce Innovation and Opportunity Area Grantees must abide by the policy as stated. All staff must be familiar with the policy. All other forms of supportive service requests not listed must be made in writing to the Administrative Entity.

Please copy and distribute this information appropriately within your agency.

INQUIRIES: Direct all inquiries on this Instruction Letter to the WorkLink Workforce Development Board, 1376 Tiger Blvd., Suite 102, Clemson, SC 29631, telephone 864.646.1515, fax 864.646.2814, or e-mail jkelly@worklinkweb.com.

Trent Acker, Executive Director

WorkLink Workforce Development Board

DISTRIBUTION: All WIOA/TAA staff

Goals, Strategies, and Action Strategies Narrative

Goal I. Improve the skill level of the workforce to meet the demands of business and industry.

The One Stop and Youth Committees will oversee the attainment of this goal and will be responsible to complete the objectives and strategies to facilitate its successful attainment.

Key Objective:

A. Monitor WorkKeys Data on an ongoing basis to report the trends in certification of workers.

Key Action Strategies:

- 1. Establish baseline via Work Ready Communities Initiative
 - a. Review Work Ready data via ACT database at each Committee meeting
 - b. Report to WorkLink Workforce Development Board at each Board meeting
- 2. Monitor the Work Ready Initiative for the WorkLink region
 - a. Executive Director of WorkLink will monitor the State initiative and report to the Committee and Board on an ongoing basis

Key Objective

B. Continue to build a better understanding of the employee skill level needs in the area through better coordination with workforce development partners

Key Action Strategies:

- 1. Assign staff to participate in Community, Partner and Employer groups
- 2. Convene business representatives on a monthly basis and SC Works Center partners on a quarterly basis
 - a. Coordinate services and share information on behalf of the WorkLink Workforce Development Area and the SC Works System
 - b. Meet with employers and economic development agencies on an "as needed" basis to determine workforce needs and solutions that can be coordinated through the WorkLink office and SC Works Centers

Key Objective

C. Increase the number of individuals who successfully complete GED or high school diploma through the workforce system.

- 1. Coordinate with the school districts to identify new dropouts
 - a. Work with Youth Committee to strengthen collaboration and partnerships
 - b. Establish a referral process between the schools and the SC Works Centers for those seeking employment
- 2. Make SC Works Center customers aware of GED and High School Diploma changes
 - a. Communicate information about how to obtain a GED or High School Diploma

Key Objective

D. Increase the number of workshop attendees and thereby increase the number of basic work skills certificates provided by the One-Stop Centers.

Key Action Strategies:

- 1. Gather information from partners and community as to the types of workshops that should be offered.
 - a. Ensure workshop topics and/or curriculum is applicable to skills needed from industry input
 - b. Plan workshops early and market workshops through multiple venues: websites, social media, print, news outlets, partner's organizations, etc.
 - c. Plan workshops to be interactive and engaging
- 2. Coordinate a minimum of 8 workshops per month
- 3. Coordinate with partners to host workshops
 - a. Ask partners to require attendance to workshops

Key Objective

E. Focus on quality workshop content and offerings. Quality should extend to what is currently offered, what may be offered in the future, and workshop delivery mechanisms.

Key Action Strategies:

- 1. Investigate online options and bring recommendations to the OneStop Operations Committee for consideration
- 2. Evaluate best practices and implement strategies that will encourage both workshop quality content and attendance
 - a. Tie workshops to other SC Works events
 - b. Offer networking workshops with soft skills topics and job leads
 - c. Recruit employers to lead workshops about soft skills and company requirements
- 3. Monitor workshop content, presentation and feedback
- 4. Annually evaluate what workshops are best suited for participants in the workforce system

Goal II. Increase employer engagement in WDB and WDB Activities.

The One Stop, Youth, and Disabilities Committees will be responsible for the attainment of this goal and will be responsible to complete the objectives and strategies to facilitate its successful attainment.

Key Objective:

A. Increase WorkKeys Profiles by X% per year throughout the workforce region through increased awareness.

Key Action Strategies:

1. Investigate WorkKeys profiler resources and establish referral processes

- 2. Develop a plan to share WorkKeys profiling process with local area SHRM either though staff or partner presentations
- 3. Identify potential sources of funding opportunities
 - a. Secure additional funding through partnerships and grants to increase WorkKeys profiles

Key Objective:

B. Continue to build a better understanding of the employee skill level needs in the area through better coordination with work force development partners.

Key Action Strategies:

- 1. Determine in-demand jobs in the market area, and skills required to fill those jobs
- 2. Review the current skill level of our participants. Determine gaps.
- 3. Develop outreach materials specific to career paths (include educational resources) that need to be pursued in order to be employed in those jobs
- 4. Review career pathways options (developed on current in-demand occupations), including job opportunities, educational resources, and expected wages, with job seekers and customers

Key Objective

C. Work with businesses and employers to develop a better understanding of WorkKeys profiles needed by industry sector.

Key Action Strategies:

- 1. Discuss with Economic Development offices and partners in workforce training to determine utilization rate of WorkKeys
- 2. Survey local SHRM organization members on WorkKeys utilizations, profile descriptions by company, and categorize by industry

Key Objective

D. Increase the number of employers using the Workforce Development system and services by 5% per year.

- 1. Establish baseline from PY14 employer services data
- 2. Improve the quality of services offered through SC Works Online Services by assisting job seekers with better information in the SCWOS system (i.e. resumes, job expectations, etc.)
 - a. Promote job matching and job listing abilities to the businesses in the community
 - b. Host informational sessions through the local SHRM groups on how to set up free SCWOS accounts and use job matching services
 - c. Send mailers to local industry HR department describing the system and services available
 - d. Make presentations to all SHRM groups over the next 6 months
 - e. Develop a database of business services and partner services and share with local DEW representatives

Key Objective

E. Increase opportunities for existing and displaced workers, veterans, persons with disabilities, and youth through promoting On the Job Training, apprenticeship, and other "work-based learning" programs with businesses in the region.

Key Action Strategies:

- 1. Target business service outreach materials to promote work-based learning opportunities
- 2. Strengthen partnerships with businesses, other business service representatives
 - a. Communicate the need for work based learning (OJT specifically) at SHRM, Plant manager meetings, and ED offices
 - b. Investigate Apprenticeships through DOL and the State
 - c. Support Apprenticeship Carolina in outreach efforts
 - d. Collaborate with Apprenticeship Carolina in appropriate work-based learning endeavors
 - e. Investigate grant opportunities that include work based learning opportunities
 - f. Train Business Service team members on work based learning opportunities in the community, and promote appropriate opportunities to employers as needs arise
 - g. Facilitate appropriate partner connections with the businesses

Goal III. Build upon existing partnerships and collaborations between workforce system service providers to better integrate the workforce development system.

The Executive Committee will oversee the attainment of this goal and will be responsible to complete the objectives and strategies to facilitate its successful attainment.

Key Objective:

A. Map out existing agency partnerships and collaborations to identify gaps in services and opportunities for additional partnerships and collaboration.

Key Action Strategies:

- 1. Identify services relevant to customers served by the SC Works Centers
- 2. Research and formalize referral processes to share among staff
- 3. Develop map of services with input of operator
- 4. Share map to post in SC Works Centers, Adult Education Centers, and other training facilities
- 5. Assign the "gap in services" results to appropriate committee for plan development

Key Objective:

B. Increase partnerships and collaboration between workforce service providers to better integrate services.

- 1. Identify community groups to be involved in
 - a. Assign appropriate staff to attend.
 - b. Present SC Works services to partners as needed and requested

- 2. Identify employment, training, and other community services relevant to customers served by the SC Works Centers
 - a. Contact partners and set-up meetings to learn about services
 - b. Invite partner staff to provide training to staff on referral processes
- 3. Identify grant opportunities with which to collaborate with partners
 - a. Research common types of grant opportunities
 - b. Develop a list of partner contacts for common partnership opportunities

Key Objective

C. Build upon existing partnerships and collaborations to improve communication between the workforce system service providers, trainers/educators, and employers.

Key Action Strategies:

- 1. Establish partner meetings that discuss collaboration opportunities
 - a. Meet quarterly and record minutes
 - c. Report out to the Board any new partnerships and collaborations
 - b. Update referral processes on a quarterly basis as part of the partner meetings
- 2. Identify other partner/community meetings being held in the community
 - a. Contact leadership regarding appropriate level of involvement
 - b. Attend meetings

Key Objective

D. Maintain and support the One Stop Operator that is responsible for convening service providers and partner agencies.

Key Action Strategies:

- 1. Leverage existing relationships to grow meaningful partnerships with private/public partners
- 2. Develop information resources (flyers, graphics, etc.) to facilitate better understanding of partner resources and interactions

Key Objective

E. Maintain and support the One-Stop Operator's efforts to collect data and regularly report to the WDB as part of their efforts to certify/re-certify the One Stop Centers.

- 1. Utilize surveys to help collect data that is not readily available via traditional sources
- 2. Research and stay abreast of any updates regarding new One-stop certification standards as issued by the State.
- 3. Evaluate new information from the state and provide relevant information to the board regarding any required changes to achieve/maintain certification

Goal IV. Increase and improve outreach to inform and promote the SC Works Centers services and activities pertaining to workforce development.

The One Stop and Youth Committees will oversee the attainment of this goal and will be responsible to complete the objectives and strategies to facilitate its successful attainment.

Key Objective:

A. Create a strategic marketing and communication plan to raise awareness of SC Works Centers' services and activities.

Key Action Strategies (Ad/DW):

- 1. Meet with Outreach ad hoc committee to develop a plan
- 2. Present plan and status of plan to the Operations Committee on an ongoing basis

Key Objective

B. Engage employers, educators, and community organizations in an outreach campaign to improve awareness of SC Works Centers' services and activities.

Key Action Strategies:

- 1. Ensure all partners have SC Works Center information available and know what services the Centers offer
 - a. Develop a variety of outreach tools (PowerPoints, brochures, flyers, post cards, etc.) for employers, partner and organizations
 - b. Review and develop outreach brochures for employers and jobseekers that address specific needs and how the SC Works Center can assist in meeting needs
 - c. Conduct outreach and presentations to service agencies, partners, and SHRMS regarding services offered by the Centers
 - d. Investigate costs of mainstream media methods such as internet pop-ups and TV ads
- 2. Increase outreach initiatives to smaller outlying towns
- 3. Attend and be involved in community events that reach employers, educators, and community organizations

Key Objective

C. Increase opportunities for educators (i.e. teachers, principals, guidance counselors, superintendents) to know and experience the employment opportunities and employers workforce needs/skill requirements.

- 1. Engage education partners in partner events with the SC Works Centers
- 2. Promote center services to parents of students and graduating seniors. Provide flyers and information for guidance counselors
- 3. Present soft skills as requested to high school students and parent groups

Key Objective

D. Look for opportunities for employers and educators to form better connections to insure that education and training programs are developing systems to create a skilled workforce to meet current.

- 1. Encourage involvement of these parties to ensure employers get information on trainings offered
- 2. Work with training providers to ensure they offer programs that employers are seeking

Program year 2018 - 4th Quarter Performance Summary Rolling -4

Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score		
76.8	80.3	104.6%	80.1	100.0	124.8%	76.6	82.0	107.0%	112.2%		
73.0	82.2	112.6%	76.0	85.3	112.2%	69.0	79.6	115.4%	113.4%		
\$5,301	\$5,864	110.6%	\$6,500	\$7,725	118.8%	BASELINE	\$3,469	N/A	114.7%		
51.9	68.8	132.6%	48.6	81.0	166.7%	68.1	78.6	115.4%	138.2%		
BASELINE	43.8	N/A	BASELINE	48.0	N/A	BASELINE	76.3	N/A	N/A		
Overall Pro	gram Score	115.1%	Overall Pro	gram Score	130.6%	Overall Pro	gram Score	112.6%			
Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score		
76.8	81.5	106.1%	80.1	83.0	103.6%	76.6	86.3	112.7%	107.5%		
73.0	82.1	112.5%	76.0	87.1	114.6%	69.0	79.3	114.9%	114.0%		
\$4,663	\$5,148	110.4%	\$6,200	\$7,747	125.0%	BASELINE	\$3,593	N/A	117.7%		
51.9	75.6	145.7%	48.6	70.0	144.0%	68.1	75.0	110.1%	133.3%		
BASELINE	56.7	N/A	BASELINE	68.8	N/A	BASELINE	39.1	N/A	N/A		
Overall Pro	gram Score	118.7%	Overall Pro	gram Score	121.8%	Overall Pro	gram Score	112.6%			
Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score		
76.8	81.4	106.0%	80.1	93.3	116.5%	76.6	87.1	113.7%	112.1%		
73.0	76.0	104.1%	76.0	85.0	111.8%	69.0	82.0	118.8%	111.6%		
\$5,644	\$6,058	107.3%	\$7,100	\$7,148	100.7%	BASELINE	\$2,307	N/A	104.0%		
51.9	67.7	130.4%	48.6	61.5	126.5%	68.1	76.7	112.6%	123.2%		
BASELINE	67.8	N/A	BASELINE	52.8	N/A	BASELINE	50.0	N/A	N/A		
Overall Pro	gram Score	112.0%	Overall Pro	gram Score	113.9%	Overall Pro	gram Score	115.1%			
Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score		
76.8	78.8	102.6%	80.1	79.5	99.3%	76.6	66.7	87.1%	96.3%		
									108.1%		
									136.1%		
									103.3%		
									N/A		
Pass • An (• Hav			An Overall Program Score (across all indicators) is at least 90.0% An Overall Indicator Score (across A/DW/Y programs) is at least 90.0%								
	76.8 73.0 \$5,301 51.9 BASELINE Overall Pro Title I Adult Goal 76.8 73.0 \$4,663 51.9 BASELINE Overall Pro Title I Adult Goal 76.8 73.0 \$5,644 51.9 BASELINE Overall Pro Title I Adult Goal 76.8 73.0 \$5,644 51.9 BASELINE Overall Pro Title I Adult Goal 76.8 73.0 \$5,644 51.9 BASELINE Overall Pro	Goal Actual 76.8	76.8 80.3 104.6% 73.0 82.2 112.6% \$5,301 \$5,864 110.6% 51.9 68.8 132.6% BASELINE 43.8 N/A Overall Program Score 115.1% Title I Adult Goal Title I Adult Actual Title I Adult Model 73.0 82.1 112.5% \$4,663 \$5,148 110.4% 51.9 75.6 145.7% BASELINE 56.7 N/A Overall Program Score 118.7% Title I Adult Actual Title I Adult Model Title I Adult Model 76.8 81.4 106.0% 73.0 76.0 104.1% \$5,644 \$6,058 107.3% 51.9 67.7 130.4% BASELINE 67.8 N/A Overall Program Score 112.0% Title I Adult Actual Model Title I Adult Model Title I Adult Model 76.8 78.8 102.6% 73.0 8	Goal	Goal	Goal Actual % of Goal Goal Actual % of Goal 76.8 80.3 104.6% 80.1 100.0 124.8% 73.0 82.2 112.6% 76.0 85.3 112.2% \$5,301 \$5,864 110.6% \$6,500 \$7,725 118.8% 51.9 68.8 132.6% 48.6 81.0 166.7% BASELINE 43.8 N/A BASELINE 48.0 N/A Overall Program Score 130.6% Title I Adult Title I Adult Goal Title I DW Goal Title I DW Actual 76.0 87.1 114.6% \$4,663 \$5,148 110.4% \$6,200 \$7,747 125.0% \$1.9 75.6 145.7% 48.6 70.0 144.0% BASELINE 56.7 N/A BASELINE 68.8 N/A Overall Program Score 112.8% Title I Adult Goal Title I Adult Goal Title I DW Goal Actual Title I DW Goal Actual	Goal	Title Adult Title Adult Title Adult Title DW DW DW DW DW DW DW D	Title Adult Title Adult Title Adult Title DW Title DW Actual % of Goal Youth Goal		

Program year 2018 - 4th Quarter Performance Summary Rolling -4

Midlands										
Indicator/Program	Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score
Employment Rate Q2	76.8	73.3	95.4%	80.1	81.0	101.1%	76.6	75.4	98.4%	98.3%
Employment Rate Q4	73.0	73.3	100.4%	76.0	81.7	107.5%	69.0	82.9	120.1%	109.4%
Median Earnings	\$5,285	\$5,752	108.8%	\$7,082	\$7,435	105.0%	BASELINE	\$4,105	N/A	106.9%
Credential Rate	51.9	56.3	108.5%	48.6	58.8	121.0%	68.1	65.4	96.0%	108.5%
Measurable Skill Gains	BASELINE	37.7	N/A	BASELINE	26.3	N/A	BASELINE	37.7	N/A	N/A
		gram Score	103.3%		gram Score	108.6%	Overall Pro	_	104.9%	,
Trident										
Indicator/Program	Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score
Employment Rate Q2	76.8	80.0	104.2%	80.1	84.5	105.5%	76.6	82.4	107.6%	105.7%
Employment Rate Q4	73.0	78.0	106.8%	76.0	86.1	113.3%	69.0	81.5	118.1%	112.8%
Median Earnings	\$5,865	\$6,354	108.3%	\$7,700	\$7,712	100.2%	BASELINE	\$3,489	N/A	104.2%
Credential Rate	51.9	69.8	134.5%	48.6	79.2	163.0%	68.1	55.8	81.9%	126.5%
Measurable Skill Gains	BASELINE	49.3	N/A	BASELINE	13.2	N/A	BASELINE	57.7	N/A	N/A
	Overall Pro	gram Score	113.5%	Overall Pro	gram Score	120.5%	Overall Pro	gram Score	102.5%	
Pee Dee										
Indicator/Program	Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score
Employment Rate Q2	76.8	80.5	104.8%	80.1	78.8	98.4%	76.6	71.6	93.5%	98.9%
Employment Rate Q4	73.0	82.7	113.3%	76.0	83.5	109.9%	69.0	73.3	106.2%	109.8%
Median Earnings	\$4,601	\$4,811	104.6%	\$6,405	\$7,185	112.2%	BASELINE	\$2,925	N/A	108.4%
Credential Rate	51.9	52.2	100.6%	48.6	60.5	124.5%	68.1	72.8	106.9%	110.7%
Measurable Skill Gains	BASELINE	41.0	N/A	BASELINE	41.0	N/A	BASELINE	53.3	N/A	N/A
	Overall Pro	gram Score	105.8%	Overall Pro	gram Score	111.2%	Overall Pro	gram Score	102.2%	
Lower Savannah										
Indicator/Program	Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score
Employment Rate Q2	76.8	85.7	111.6%	80.1	77.8	97.1%	76.6	81.3	106.1%	105.0%
Employment Rate Q4	73.0	82.4	112.9%	76.0	82.4	108.4%	69.0	78.2	113.3%	111.5%
Median Earnings	\$4,908	\$6,139	125.1%	\$6,097	\$7,691	126.1%	BASELINE	\$3,584	N/A	125.6%
Credential Rate	51.9	56.0	107.9%	48.6	50.0	102.9%	68.1	76.8	112.8%	107.9%
Measurable Skill Gains	BASELINE	56.2	N/A	BASELINE	41.7	N/A	BASELINE	54.4	N/A	N/A
	Overall Pro	gram Score	114.4%	Overall Pro	gram Score	108.6%	Overall Pro	gram Score	110.7%	
Pass	Pass • An Ove • Have a			re (across A/ ator Score of re (across all	DW/Y progra at least 50.0 indicators) th	nat did not m	t 90.0% eet at least 90			
Fail		 An Overall Indicator Score (across A/DW/Y programs) that did not meet at least 90.0% Have an Individual Indicator Score that did not meet 50.0% 								

Program year 2018 - 4th Quarter Performance Summary Rolling -4

Catawba										
Indicator/Program	Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score
Employment Rate Q2	76.8	83.6	108.9%	80.1	86.1	107.5%	76.6	83.9	109.5%	108.6%
Employment Rate Q4	73.0	83.5	114.4%	76.0	94.4	124.2%	69.0	79.8	115.7%	118.1%
Median Earnings	\$4,523	\$5,406	119.5%	\$6,715	\$7,961	118.6%	BASELINE	\$3,301	N/A	119.0%
Credential Rate	51.9	73.0	140.7%	48.6	77.3	159.1%	68.1	70.6	103.7%	134.5%
Measurable Skill Gains	BASELINE	66.7	N/A	BASELINE	66.2	N/A	BASELINE	47.9	N/A	N/A
	Overall Pro	gram Score	120.9%		gram Score	127.3%	Overall Pro		109.6%	,
-		0			0			0		
Santee-Lynches										
Indicator/Program	Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score
Employment Rate Q2	76.8	85.6	111.5%	80.1	72.0	89.9%	76.6	70.7	92.3%	97.9%
Employment Rate Q4	73.0	85.3	116.8%	76.0	84.8	111.6%	69.0	68.9	99.9%	109.4%
Median Earnings	\$4,908	\$5,136	104.6%	\$6,800	\$8,059	111.5%	BASELINE	\$3,527	N/A	111.6%
Credential Rate	51.9	69.4	133.7%	48.6	56.3	115.8%	68.1	68.5	100.6%	116.7%
Measurable Skill Gains	BASELINE	70.3	N/A	BASELINE	54.5	N/A	BASELINE	60.0	N/A	N/A
Weasurable Skill Gallis	Overall Pro		116.7%	Overall Pro		109.0%	Overall Pro		97.6%	IN/A
	Overali i io	gram score	110.770	Overali i io	gram score	109.070	Overali i io	grain score	37.070	
Waccamaw										
	Title I Adult	Title I Adult	Title I Adult	Title I DW	Title I DW	Title I DW	Title I	Title I	Title I	Overall
Indicator/Program	Goal	Actual	% of Goal	Goal	Actual	% of Goal	Youth Goal	Youth	Youth % of	Indicator
	Goal	Actual	78 OI GOAI	Guai	Actual	76 OI GOAI	Touth Goal	Actual	Goal	Score
Employment Rate Q2	76.8	83.0	108.1%	80.1	89.7	112.0%	76.6	82.1	107.2%	109.1%
Employment Rate Q4	73.0	86.9	119.0%	76.0	79.5	104.6%	69.0	77.0	111.6%	111.7%
Median Earnings	\$4,621	\$5,879	127.2%	\$6,410	\$8,795	137.2%	BASELINE	\$3,181	N/A	132.2%
Credential Rate	51.9	63.4	122.2%	48.6	65.7	135.2%	68.1	57.4	84.3%	113.9%
Measurable Skill Gains	BASELINE	58.6	N/A	BASELINE	59.5	N/A	BASELINE	74.5	N/A	N/A
	Overall Pro	gram Score	119.1%	Overall Pro	gram Score	122.2%	Overall Pro	gram Score	101.0%	
Lowcountry										
Indicator/Program	Title I Adult Goal	Title I Adult Actual	Title I Adult % of Goal	Title I DW Goal	Title I DW Actual	Title I DW % of Goal	Title I Youth Goal	Title I Youth Actual	Title I Youth % of Goal	Overall Indicator Score
Employment Rate Q2	76.8	68.1	88.7%	80.1	61.9	77.3%	76.6	66.0	86.2%	84.0%
Employment Rate Q4	73.0	74.6	102.2%	76.0	71.1	93.6%	69.0	59.0	85.5%	93.8%
Median Earnings	\$4,908	\$5,147	104.9%	\$6,200	\$7,961	128.4%	BASELINE	\$3,866	N/A	116.6%
Credential Rate	51.9	73.7	142.0%	48.6	76.7	157.8%	68.1	71.7	105.3%	135.0%
Measurable Skill Gains	BASELINE	63.4	N/A	BASELINE	73.9	N/A	BASELINE	62.9	N/A	N/A
	Overall Pro	gram Score	109.4%	Overall Pro	gram Score	114.3%	Overall Pro	gram Score	92.3%	
Pass • /		 An Overall Program Score (across all indicators) is at least 90.0% An Overall Indicator Score (across A/DW/Y programs) is at least 90.0% Have an Individual Indicator Score of at least 50.0% An Overall Program Score (across all indicators) that did not meet at least 90.0% An Overall Indicator Score (across A/DW/Y programs) that did not meet at least 90.0% Have an Individual Indicator Score that did not meet 50.0% 								

<u>Program year 2018 - 4th Quarter Performance Summary (Quick Reference)</u> <u>Rolling -4</u>

					Pee Dee				
	Title I	TH. 1514	Title I	Overall		Title I	T'11 . 1 D144	Title I	Overall
Indicator/Program	Adult %		Youth %	Indicator	Indicator/Program	Adult %		Youth %	Indicator
	of Goal	% OI GOal	of Goal	Score		of Goal		of Goal	Score
Employment Rate Q2	104.6%	124.8%	107.0%		Employment Rate Q2				
• •									
•					-				
				IN/A					IN/A
	113.170	150.070	112.070			103.070	111.270	102.270	
Upper Savannah					Lower Savannah				
Indicator/Program Adult % Title 1 DW Of Goal Goal Goal Screen Goal Screen Goal				Overall					
Title Titl				Indicator					
Indicator/Program Auth Title DW Title Goal G									
Indicator/Program Indi									
Indicator/Program Author Title DW File File DW File File File DW File DW File									
Indicator/Program									
Indicator/Program Adult % of Goal Youth % Indicator Indi									
OF Goal No. Close Complex			1,77,						
Upstate					Catawba				
		Title I DW					Title I DW		Overall
Employment Rate Q2		Indicator							
	4								
					• •				
• •					• •				
Overall Program Score					Overall Program Score				,
Greenville					Santee-Lynches				
		Title I DW	Title I	Overall		Title I	Title I DW	Title I	Overall
Indicator/Program					Indicator/Program				Indicator
	4	00.20/			- 1		00.00/		
• •					• •				
• •									
					-				
Measurable Skill Gains	N/A								
			99.2%		Overall Program Score	116.7%	109.0%	-	
Overall Program Score			99.2%			116.7%	109.0%	-	
Overall Program Score	103.3%						109.0%	97.6%	
Overall Program Score Midlands	103.3% Title I	121.1%	Title I		Waccamaw	Title I		97.6% Title I	Overall
Overall Program Score Midlands	103.3% Title I Adult %	121.1% Title I DW	Title I Youth %	Indicator	Waccamaw	Title I Adult %	Title I DW	97.6% Title I Youth %	Indicator
Overall Program Score Midlands Indicator/Program	Title I Adult % of Goal	121.1% Title I DW % of Goal	Title I Youth % of Goal	Indicator Score	Waccamaw Indicator/Program	Title I Adult % of Goal	Title I DW % of Goal	97.6% Title I Youth % of Goal	Indicator Score
Overall Program Score Midlands Indicator/Program Employment Rate Q2	Title I Adult % of Goal 95.4%	121.1% Title I DW % of Goal 101.1%	Title I Youth % of Goal 98.4%	Indicator Score 98.3%	Waccamaw Indicator/Program Employment Rate Q2	Title I Adult % of Goal	Title I DW % of Goal 112.0%	97.6% Title I Youth % of Goal 107.2%	Indicator Score 109.1%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4	103.3% Title I Adult % of Goal 95.4% 100.4%	121.1% Title I DW % of Goal 101.1% 107.5%	Title I Youth % of Goal 98.4% 120.1%	Indicator Score 98.3% 109.4%	Indicator/Program Employment Rate Q2 Employment Rate Q4	Title I Adult % of Goal 108.1% 119.0%	Title I DW % of Goal 112.0% 104.6%	97.6% Title I Youth % of Goal 107.2% 111.6%	Indicator Score 109.1% 111.7%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings	Title I Adult % of Goal 95.4% 100.4% 108.8%	Title I DW % of Goal 101.1% 107.5% 105.0%	Title I Youth % of Goal 98.4% 120.1% N/A	Indicator Score 98.3% 109.4% 106.9%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings	Title I Adult % of Goal 108.1% 119.0% 127.2%	Title I DW % of Goal 112.0% 104.6% 137.2%	97.6% Title I Youth % of Goal 107.2% 111.6% N/A	Indicator Score 109.1%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0%	Indicator Score 98.3% 109.4% 106.9% 108.5%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate	Title I Adult % of Goal 108.1% 119.0% 127.2%	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2%	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3%	Indicator Score 109.1% 111.7% 132.2%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A	Indicator Score 98.3% 109.4% 106.9% 108.5%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A	Indicator Score 109.1% 111.7% 132.2% 113.9%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A	Indicator Score 98.3% 109.4% 106.9% 108.5%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A	Indicator Score 109.1% 111.7% 132.2% 113.9%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9%	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1%	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A 101.0%	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 95.4% 100.4% 108.8% N/A 103.3%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9%	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1%	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A 122.2%	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A 101.0%	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult %	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9%	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1% Title I Adult %	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A 122.2%	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A 101.0% Title I Youth %	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Lowcountry Indicator/Program	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1% Title I Adult % of Goal	Title I DW % of Goal 112.0% 104.6% 135.2% N/A 122.2% Title I DW % of Goal	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A 101.0% Title I Youth % of Goal	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program Employment Rate Q2	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal 104.2%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal 105.5%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal 107.6%	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A Overall Indicator Score 105.7%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Lowcountry Indicator/Program Employment Rate Q2	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1% Title I Adult % of Goal 88.7%	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A 122.2% Title I DW % of Goal 77.3%	97.6% Title I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A 101.0% Title I Youth % of Goal 86.2%	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A
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Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal 104.2% 106.8% 108.3%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal 105.5% 113.3% 100.2%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal 107.6% 118.1% N/A	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A Overall Indicator Score 105.7% 112.8%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Lowcountry Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1% Title I Adult % of Goal 88.7% 102.2% 104.9%	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A 122.2% Title I DW % of Goal 77.3% 93.6% 128.4%	7itle I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A 101.0% Title I Youth % of Goal 86.2% 85.5% N/A	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A Overall Indicator Score 84.0% 93.8%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal 104.2% 106.8% 108.3%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal 105.5% 113.3% 100.2% 163.0%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal 107.6% 118.1% N/A 81.9%	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A Overall Indicator Score 105.7% 112.8% 104.2%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Lowcountry Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1% Title I Adult % of Goal 88.7% 102.2% 104.9% 142.0%	Title I DW % of Goal 112.0% 104.6% 137.2% N/A 122.2% Title I DW % of Goal 77.3% 93.6% 128.4% 157.8%	97.6% Title I Youth % of Goal 107.2% N/A 84.3% N/A 101.0% Title I Youth % of Goal 86.2% 85.5% N/A 105.3%	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A Overall Indicator Score 84.0% 93.8% 116.6%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal 104.2% 106.8% 108.3%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal 105.5% 113.3% 100.2% 163.0%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal 107.6% 118.1% N/A 81.9%	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A Overall Indicator Score 105.7% 112.8% 104.2%	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Lowcountry Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1% Title I Adult % of Goal 88.7% 102.2% 104.9% 142.0%	Title I DW % of Goal 112.0% 104.6% 137.2% N/A 122.2% Title I DW % of Goal 77.3% 93.6% 128.4% 157.8%	97.6% Title I Youth % of Goal 107.2% N/A 84.3% N/A 101.0% Title I Youth % of Goal 86.2% 85.5% N/A 105.3%	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A Overall Indicator Score 84.0% 93.8% 116.6% 135.0%
Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal 104.2% 106.8% 108.3% 134.5% N/A 113.5%	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal 105.5% 113.3% 100.2% 163.0% N/A 120.5%	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal 107.6% 118.1% N/A 81.9% N/A 102.5%	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A Overall Indicator Score 105.7% 112.8% 104.2% 126.5% N/A	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Lowcountry Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 108.1% 119.0% 127.2% 122.2% N/A 119.1% Title I Adult % of Goal 88.7% 102.2% 104.9% 142.0% N/A 109.4%	Title I DW % of Goal 112.0% 104.6% 137.2% 135.2% N/A 122.2% Title I DW % of Goal 77.3% 93.6% 128.4% 157.8% N/A 114.3%	7itle I Youth % of Goal 107.2% 111.6% N/A 84.3% N/A 101.0% Title I Youth % of Goal 86.2% 85.5% N/A 105.3% N/A	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A Overall Indicator Score 84.0% 93.8% 116.6% 135.0% N/A
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Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal 104.2% 106.8% 108.3% 134.5% N/A 113.5% performance Have an	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal 105.5% 113.3% 100.2% 163.0% N/A 120.5% across progr	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal 107.6% 118.1% N/A 81.9% N/A 102.5% ams and neg	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A Overall Indicator Score 105.7% 112.8% 104.2% 126.5% N/A	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score LOWCOUNTRY Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score tors. To pass performance a Localicators) of at least 90%	Title I Adult % of Goal 108.1% 119.0% 127.2% N/A 119.1% Title I Adult % of Goal 88.7% 102.2% 104.9% 142.0% N/A 109.4%	Title I DW % of Goal 112.0% 137.2% 135.2% N/A 122.2% Title I DW % of Goal 77.3% 93.6% 128.4% 157.8% N/A 114.3% Developmen	97.6% Title I Youth % of Goal 107.2% N/A 84.3% N/A 101.0% Title I Youth % of Goal 86.2% 85.5% N/A 105.3% N/A 92.3% t Area (LWD)	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A Overall Indicator Score 84.0% 93.8% 116.6% 135.0% N/A
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Overall Program Score Midlands Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score Trident Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score	Title I Adult % of Goal 95.4% 100.4% 108.8% 108.5% N/A 103.3% Title I Adult % of Goal 104.2% 106.8% 108.3% 134.5% N/A 113.5% Derformance Have an Have an	Title I DW % of Goal 101.1% 107.5% 105.0% 121.0% N/A 108.6% Title I DW % of Goal 105.5% 113.3% 100.2% 163.0% N/A 120.5% across progr Overall Indicindividual in	Title I Youth % of Goal 98.4% 120.1% N/A 96.0% N/A 104.9% Title I Youth % of Goal 107.6% 118.1% N/A 81.9% N/A 102.5% ams and neg	Indicator Score 98.3% 109.4% 106.9% 108.5% N/A Overall Indicator Score 105.7% 112.8% 104.2% 126.5% N/A otiated indicat (across all indicators additional caross Adult)	Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score LOWCOUNTRY Indicator/Program Employment Rate Q2 Employment Rate Q4 Median Earnings Credential Rate Measurable Skill Gains Overall Program Score tors. To pass performance a Localicators) of at least 90% , Dislocated Worker and Youth	Title I Adult % of Goal 108.1% 119.0% 127.2% N/A 119.1% Title I Adult % of Goal 88.7% 102.2% 104.9% 142.0% N/A 109.4%	Title I DW % of Goal 112.0% 137.2% 135.2% N/A 122.2% Title I DW % of Goal 77.3% 93.6% 128.4% 157.8% N/A 114.3% Developmen	97.6% Title I Youth % of Goal 107.2% N/A 84.3% N/A 101.0% Title I Youth % of Goal 86.2% 85.5% N/A 105.3% N/A 92.3% t Area (LWD)	Indicator Score 109.1% 111.7% 132.2% 113.9% N/A Overall Indicator Score 84.0% 93.8% 116.6% 135.0% N/A
Indicator/Program								Indicator Score 109.1% 111.7% 132.2% 113.9% N/A Overall Indicator Score 84.0% 93.8% 116.6% 135.0% N/A	